

TE RŪNANGA PAPA ATAWHAI O TE HIKU O TE IKA

Te Hiku o Te Ika Conservation Board

Annual Report 2024 – 2025



Annual Report of the

Te Rūnanga Papa Atawhai o Te Hiku o Te Ika

Te Hiku o Te Ika Conservation Board

For the period 1 July 2024 to 30 June 2025

Presented to the New Zealand Conservation Authority / Te Pou Atawhai Taiao O Aotearoa pursuant to section 60 of the Conservation Act 1987

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Photographer: *Alannah Lett*

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LETTER FROM THE CO-CHAIR

Edward Ellison
Chairperson
New Zealand Conservation Authority
PO Box 10420
Wellington 6143

Tenā koe

I would like to extend my sincere gratitude to the Board for their ongoing support throughout the year. Their commitment has been invaluable, particularly during what has proven to be a very turbulent period for our environment.

This past year has presented significant challenges, with shifting protections leaving our environment increasingly vulnerable. The unexpected arrival of invasive species on our shores has further highlighted just how susceptible our environment is to external threats. These events have underscored the urgent need for continued vigilance and robust environmental management.

A major highlight of the year was the delivery of the Te Hiku o Te Ika Conservation Management Strategy (CMS), along with the Ngāti Kuri Environment Plan, to Edward Ellison ONZM, Chair of the New Zealand Conservation Authority. This achievement represents the culmination of many years of dedicated work and collaboration among all involved. I would like to take this opportunity to express my sincere honour in presenting this significant document, which stands as a testament to the commitment and perseverance of everyone who contributed to its development.

As we move forward, I am very optimistic about the future and eager to continue our collaborative efforts. The progress we have achieved thus far would not have been possible without the dedication and shared vision of those committed to protecting our environment. I look forward to working alongside like-minded individuals and organisations and the Department of Conservation, confident that our collective passion and determination will drive further positive outcomes for Te Ao.

Nga manaakitanga



Mina Pomare-Peita
Co-Chair
Te Rūnanga Papa Atawhai o Te Hiku o Te Ika

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1. INTRODUCTION

This is the (10th) tenth Te Hiku o Te Ika Conservation Board Annual Report. Section 6(O) of the Conservation Act requires conservation boards to provide the New Zealand Conservation Authority (**Authority**) with an annual report as soon as practical after 30 June each year. In recognition of this requirement, the Te Hiku o Te Ika Conservation Board (**Board**) submits this Annual Report.

Most conservation boards are independent advisory bodies, established by statute – Section 6L (S6L) of the Conservation Act.

They represent the community and offer interaction between communities and Te Papa Atawhai (**Department of Conservation**) at a regional level. The Conservation Board's primary role is to advise Te Papa Atawhai and the Authority on conservation matters within their area of jurisdiction.

Conservation Boards contribute a local voice and perspective to the management of conservation areas. They provide a forum for seeking community views and relaying information back to communities of interest, as well as providing feedback on Te Papa Atawhai work in each Board rohe. Boards focus on matters of policy, strategic direction, and planning. Boards do not focus on day-to-day operations across the rohe; these are managed by Te Papa Atawhai staff.

Te Hiku o Te Ika Conservation Board was established, under [section 6L](#) of the Conservation Act 1987 with jurisdiction in the korowai area and must carry out, in the korowai area, the functions specified in [section 6M](#) of that Act. The Board has the powers conferred by [section 6N](#) of that Act.

Conservation board members are appointed by the Minister of Conservation under the relevant sections of (4) four Te Hiku Treaty Settlements. Board functions are outlined in section 6(M) and the powers, which enable the conservation boards to carry out those functions, are under 6(N) of the Act. The Board has several statutory roles under various Acts, including:

- the recommendation of the Te Hiku Conservation Management Strategy (CMS) to the Authority for approval
- advising Te Papa Atawhai and the Authority on how conservation management strategies and plans will be put into practice.
- reporting on the implementation of the CMS
- advising Te Papa Atawhai and the Authority on conservation matters, and proposed changes to status of land of national and international significance
- liaising with the regional Fish and Game Council on conservation matters
- carrying out other powers delegated by the Minister of Conservation, the Conservation Act, or any other Act.

2. ROHE

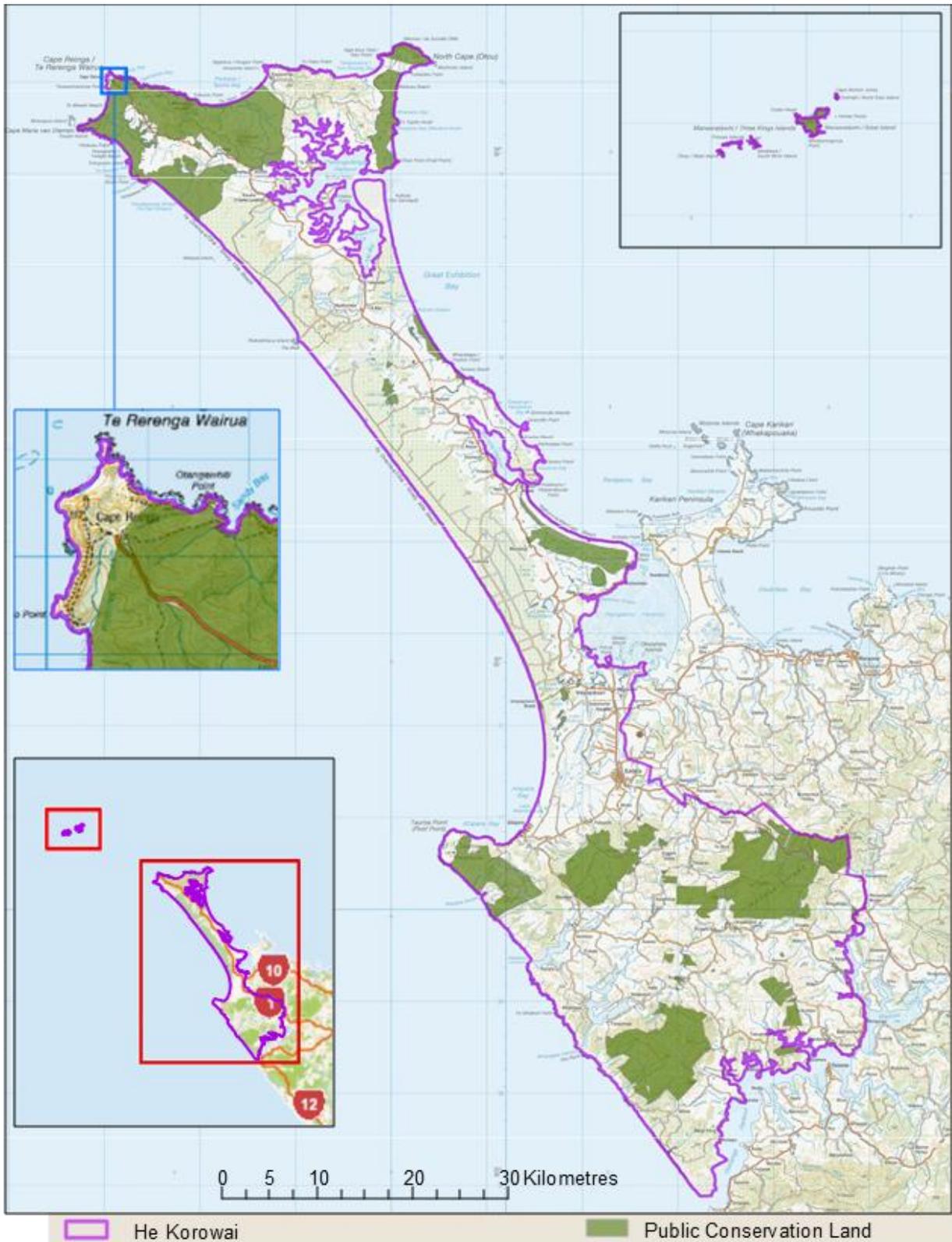


Figure #1: Te Hiku o te Ika Conservation Board Jurisdiction – Te Korowai area

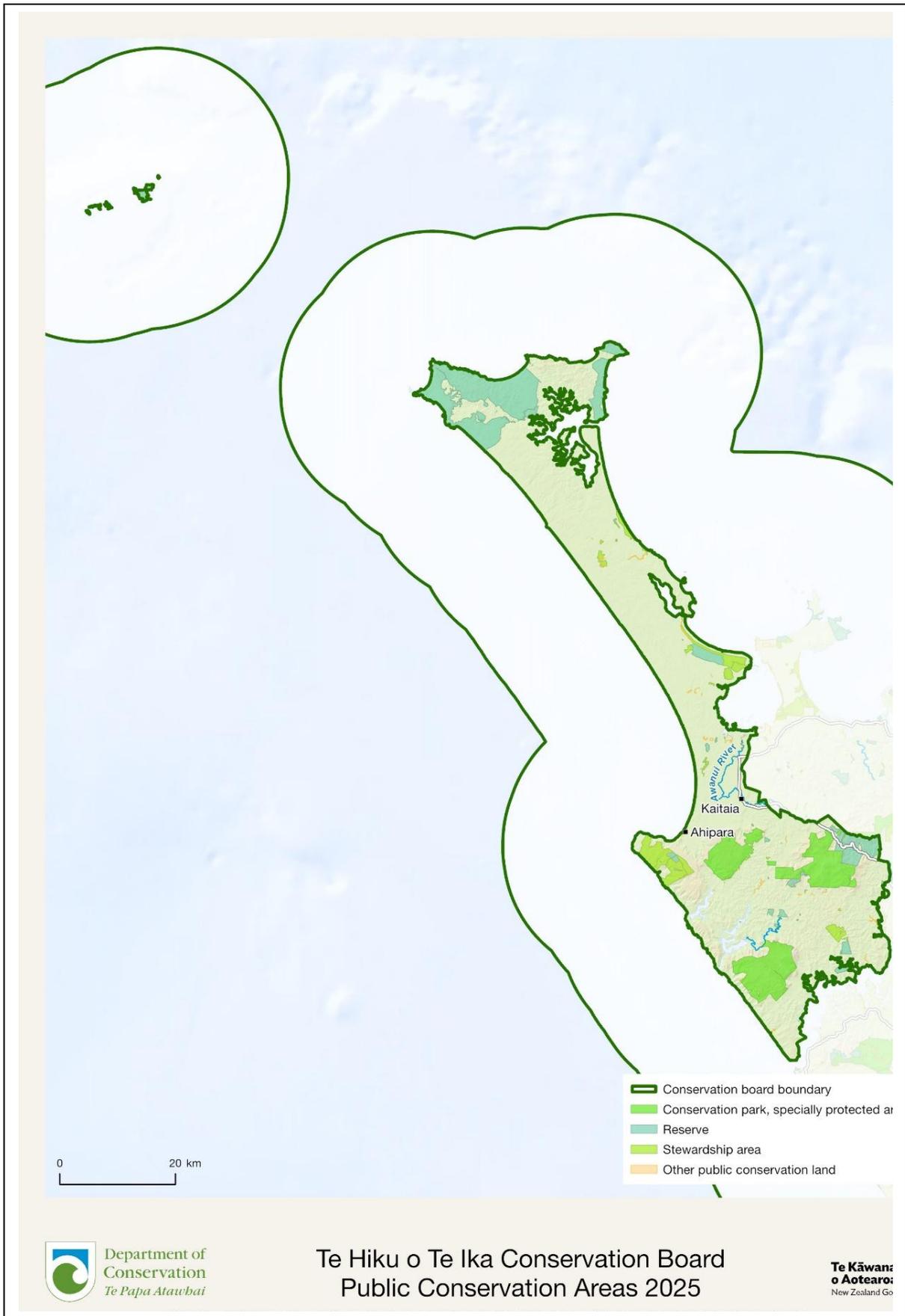


Figure #1: Te Hiku o te Ika Conservation Board Jurisdiction – Te Korowai area

The jurisdiction extends from the northern side of the Hokianga Harbour, north to Mangamuka then across to Kaitaia then to Rangaunu Harbour, right around the coastline back to Hokianga Harbour. The jurisdiction also includes the land areas within the Manawatāwhi/Three Kings Island group.

2.1 Tangata Whenua

We acknowledge the five Iwi of Te Hiku:

- Te Rarawa
- NgaiTakoto
- Te Aupouri
- Ngati Kuri
- Ngati Kahu

2.2 Conservation Features of the Area

The Te Hiku o Te Ika Board's area of jurisdiction covers the area of 224,992 hectares. The area also extends out to the 12-nautical mile limit with respect to coastal and marine issues, and out to the 200-nautical mile limit with respect to protected species.

Public conservation land and waters make up 21.26% of all the Board's total district. This consists of 47,827 hectares of public conservation land and waters.

The main features of Public Conservation land and waters within the Board's boundaries are:

- Warawara Forest (Pt Northland Conservation Park) - 6,888 ha
- Raetea Forest (Pt Northland Conservation Park) - 6,600 ha
- Herekino Forest (Pt Northland Conservation Park) - 4,359 ha
- Maungataniwha Forest (Pt Northland Conservation Park) - 62 ha
- 27 Stewardship Areas - 6,402 ha
- 20 Scenic Reserves - 5,936 ha
- 5 Recreation Reserves - 14,704 ha
- 2 Historic Reserves - 229 ha
- 52 Marginal Strips - 317 ha
- 1 Specially Protected Areas - 65 ha
- 8 Other Reserves - 2,265 ha

2.3 Conservation Issues in the Area

Approximately .33% of all korowai lands and waters (public conservation land) in Aotearoa lies within the region.

The large number of issues which are of interest to the Board include:

- Ensuring that the resource management system and related decisions does not further degrade important ecosystems or erode populations of threatened species and their habitats eg. Aupouri Aquifer water takes due to the potential effects on wetlands and other surface water features.

The aquifer had been extensively studied but the connections between its deeper and shallower parts were not well understood. The Council had estimated the volume of water that could be allocated from the aquifer but there was significant uncertainty in that estimate. Granting these applications would increase the allowable allocation from approximately 50% to over 80%.

The methods and procedures for managing effects were not stated in the application. Te Papa Atawhai requested that they be included as environmental outcomes and performance standards in the consent conditions. The Council rejected this approach and allowed the applicants to draft management plans to describe the monitoring regime and key environmental indicators after consent was granted.

Te Papa Atawhai key concerns with the consents as granted were:

- The impacts on wetlands and waterways from lowering the water table, including on the nationally significant Kaimaumuau wetlands, were not accurately described.
- These effects would likely be irreversible, but the adaptive management approach was not sufficiently precautionary to address this.
- The consents lacked any information on an appropriate groundwater baseline, or the number, location, and frequency of monitoring stations.
- The liberal trigger levels would not prevent irreversible damage to wetlands.

A particular concern for Te Papa Atawhai was the use of a groundwater model that had not been tested against real world data.

Because these concerns had not been adequately addressed, Te Papa Atawhai appealed the Council's decision to grant the consents in 2021. Forest and Bird and the Aupōuri Aquifer Protection Group (representing neighbours and community members) also appealed the decision.

Te Papa Atawhai was successful in obtaining significant changes to the applications to address their concerns by focusing on the shallow groundwater monitoring and trigger levels, including:

- Performance standards and clear objectives for management plans included in the conditions.
- Baseline monitoring required prior to any extraction.
- Better trigger levels for responses have been set, including a progressive reduction in water takes as water levels decline.
- Monitoring sites have been established close to sensitive surface features.
- Water User Groups have been established. They will operate under the principles of Te Mahi Tai (working together in good faith), Pono (commitment to a trusting and emphatic relationship), Manaakitanga

(treating each other with care and respect), and Mana Whakahaere (acknowledging each party's control over their consents).

- Separate conditions are set for the South-West Group, including Te Make and Te Rarawa who sought replacement consents rather than new water takes.
- Greater clarity regarding how the consents will be implemented and the consequences of breaching trigger levels.

The applicants will be able to exercise their consents once they have completed the prerequisite baseline monitoring and Council has certified their management plans.

- Understanding how to give effect to the aspirations of mana whenua in relation to conservation, and to give full effect to Treaty Settlements.
- The need to connect more people with nature and to provide sufficient infrastructure and facilities to safely support access to korowai lands and waters, especially with the thousands of domestic and international visitors who visit.
- Rangitāhua (Kermadec Islands) are a subtropical island in the South Pacific Ocean, located 800 – 1000 km northeast of the North Island. There is statutory acknowledgement for Te Aupōuri and Ngāti Kuri Iwi to enhance their ability to participate in specified resource management processes. The Board acknowledges the anomaly that Rangitāhua is part of the Auckland Conservation Board CMS. The Board would like to see Rangitāhua included in the Te Hiku-a-Māui CMS in the future.

3. FUNCTIONS

Section 4 of the Conservation Act requires anyone working under the Act (including Conservation Boards and the NZCA) to give effect to the principles of the Treaty of Waitangi when interpreting or administering anything under the Act.

The statutory responsibility under section 4 of the Act applies to all aspects of work carried out by Conservation Boards. A 2018 Supreme Court judgement in the case of *Ngāi Tai ki Tāmaki Tribal Trust v Minister of Conservation (external site)* underscores the importance of this obligation and how it impacts on the way decisions around public conservation land are made. DOC's own refreshed organisational strategy elevates these principles, which arise out of both legislation and evolving case law.

Section 4 is integral to the work of Conservation Boards, as the statutory management planning processes that Boards engage with involve interfacing with whānau, hapū and iwi in the Board's rohe. In addition, cultural redress including treaty settlements may result in co-governance or co-management with iwi, providing new opportunities for the way Korowai lands, and water (public conservation land) is managed within a Board's rohe.

3.1 Board Functions Under Section 6M of the Conservation Act 1987

The functions of the Board are:

- 1) To recommend the approval by the Authority of conservation management strategies, and the review and amendment of such strategies, under the relevant enactments
- 2) To approve conservation management plans, and the review an amendment of such plans, under the relevant enactments
- 3) To advise the Authority and the Director-General on the implementation of conservation management strategies and conservation management plans for the area within the jurisdiction of the Board
- 4) To advise the Authority or the Director-General on any proposed change of status or classification of any area of national or international importance
- 5) To advise the Authority or the Director-General on any other conservation matter relating to any area with the jurisdiction of the Board
- 6) To liaise with any Fish and Game Council on matters within the jurisdiction of the Board
- 7) To exercise such powers and functions as may be delegated to it by the Minister under this Act or any other Act.

3.2 Board Power Under Section 6N of the Conservation Act 1987

- 1) Every Conservation Board shall have all such powers as are reasonably necessary or expedient to enable it to carry out its functions.
- 2) Without limiting the generality of subsection (1), each Conservation Board may
 - i. Advocate its interests at any public forum or in any statutory planning process; and
 - ii. Appoint committees of members and other suitable persons, and delegate to them functions and powers.
- 3) The power conferred by subsection (2)(a) shall include the right to appear before courts and tribunals in New Zealand and be heard on matters affecting or relating to the Board's functions.

3.3 Board Functions under Section 30 (s30) of the National Parks Act 1980

There are currently no National Parks within the area of jurisdiction for Te Rūnanga Papa Atawhai o Te Hiku o Te Ika.

4. MEMBERSHIP

The Minister of Conservation appoints four community Board members and Iwi nominate their representatives under S85 of the Te Aupouri Claims Settlement Act (2015), s95 of the Te Rarawa Claims Settlement Act (2015), S80 of the Ngai Takoto Claims Settlement Act and s83 Ngati Kuri Claims Settlement Act (2015).

The process of appointment ensures that Iwi are properly represented. The Board has a range of perspectives, life experiences, Te Ao Māori - mātauranga Māori, knowledge and contributes to the advice provided and decisions made by the Board.

Board members are appointed for a 3-year term and may be re-appointed unless they are appointed in replacement of a prior member's term.

The following table lists the membership of the Board.

Board Member	Area	Term Start	Term End
Maria Wiki-Te Aupōuri (Co-Chair)	Te Kao	1 Nov 2024	30 June 2027
Wallace Rivers-NgaiTakoto	Auckland	16 Jan 2020	30 June 2026
Tui Qauqau-Te Paa-Te Rarawa	Ahipara	01 July 2021	30 June 2027
Sheridan Waitai-Ngati Kuri	Whangarei	17 Dec 2015	30 June 2026
Ann-marie Houng Lee	Kohukohu	1 Nov 2024	30 June 2027
Massey Maahia Nathan	Auckland	1 Nov 2024	30 June 2027
Mina Pomare-Peita (Co-Chair)	Panguru	2 July 2021	30 June 2026
Joanne Shanks	Kaingaroa	2 July 2021	30 June 2026

4.2 Members Profiles

MARIA WIKI: Te Rūnanga Nui o Te Aupōuri Iwi Representative



Kaihāpai Development Supervisor for Parengarenga Incorporated

Oneroa-a-Tohe Beach Management Board
Iwi Trustee Representative

Iwi affiliations: Te Aupōuri me Ngati Awa

WALLACE RIVERS: Te Rūnanga Nui o NgaiTakoto Iwi Representative



Wallace Rivers is nominated by Te Rūnanga o NgaiTakoto. He has 35 years' experience in the steel industry, providing knowledge and perspective of primary industry to the Board.

He is the Co-Chair of Te Rūnanga o NgaiTakoto

He is the Iwi Trustee on the Oneroa-a-Tohe Beach Management Board

Board member on the Iwi Partnerships Board for Auckland District Health Board and Te Kahu o Taonui (TKOT).

Iwi affiliation: NgaiTakoto

TUI QAUQAU-TE PAA: Te Rūnanga o Te Rarawa Iwi Representative



Ko **Whangatautia** te Maunga.
Ko **Te Oneroa-a-Tōhe** te Moana.
Ko **Wairoa** te Awa
Ko **Roma** te Marae.
Ko **Tinana** te Waka.
Ko **Te Rarawa Kaiwhare** te Iwi.

Tui led the development of the Ahipara Takiwā Environmental Plan which will be used to inform and provide guidance in the drafting of the Te Hiku CMS

ANNE-MARIE HEOUNG LEE: Community Representative



Worked in the Far North as an Emergency Manager.

Qualified rongoā practitioner.

Works part-time on the Ranui-on-Hokianga, a tourist boat.

Understands natural hazards and changing environments of the north, particularly in the Hokianga region.

MINA POMARE-PEITA: Co-Chair and Community Representative

Born and raised in the Te Rarawa rohe, beneath Panguru, Te Reinga, and Tauwhare maunga in a farming whānau, the importance of working hard for the betterment of her kāinga has always been instilled into her by her people. They led by example through their hard work and their unwavering sense of identity. Their teachings shaped the path of not only her career but her decision to dedicate herself to the pursuit of addressing the persistent power imbalance between Māori and the systems designed around us, the pursuit of getting our land back, and ensuring she contributes to growing and enabling more leaders.



Mina currently holds many roles in the community including Tumuaki of Te Kura Taumata o Panguru, Chairperson of Ngāti Manawa marae, a leader in Te Kupenga, a māmā, a mentor to other tumuaki, a board member on environmental boards, and a hapū leader.

Mina has a longstanding dedication to education and developing our future leaders using Mātauranga Māori.

Iwi affiliations: Te Rarawa Kaiwhare

JOANNE SHANKS: Community Representative



Jo is the Environmental Manager/Educator at CBEC Eco Solutions and FNEC Manager (Te Pokapu Tiaki Taiao o Te Tai Tokerau Trust)

Jo enjoys natural plastering, foraging, swimming, walking, and living in nature. She has a vast understanding of environmental concerns and community needs in Te Hiku.

She has experience in collaborating with Te Papa Atawhai, Forest and Bird and schools, on conservation actions such as possum and rat trapping, and propagating of natives using eco-sourced seeds and riparian plantings.

Jo has assisted Te Papa Atawhai to reduce waste and increase recycling rates at their campsites.

MASSEY MAAHIA NATHAN: Community Representative



Maahia Nathan, Tumuaiki/Principal of Te Pūtahi Māori o Manurewa.

On 5 July 2024 a dawn ceremony marked the long-awaited completion of a new multi-million-dollar kura kaupapa Maori campus in Manurewa.

Te Pūtahi Maori o Manurewa is a \$47 million purpose-build campus that will house two existing kura: Te Kura Kaupapa Māori o Manurewa (primary school) and Te Wharekura o Manurewa (secondary school)

Iwi affiliation: Te Aupōuri, Ngāti Kuri, NgaiTakoto Te Rarawa me Ngāti Mahuta

SHERIDAN WAITAI: Ngāti Kuri Representative



She has repatriated taonga species and taonga back to Ngāti Kuri. She has led connections and work across Ngāti Kuri rohe including the Islands.

She manages and co-ordinates a range of relationships and partners, to achieve shared prosperity, community resilience and mana motuhake for whanau, hapu and iwi.

Iwi affiliations: Ngāti Kuri, Te Rarawa and Tainui

5. MEETINGS AND FIELD TRIPS

The Board held 10 meetings during the reporting period (4 Formal Public Meetings, 7 Working Meetings, 1 Site Visit). The venues for the meetings were held in Te Hiku to enable members of the public from the district to attend.

Meeting Date	Location/Venue
4/7/2024	Workshop – Te Ahu Centre, Kaitaia
8/8/2024	Formal Meeting – Te Ahu Centre, Kaitaia
30/1/2025	Joint Governance Workshop – Ngawha Innov. Hub
14/2/2025	Induction Workshop – Te Ahu Centre
14/2/2025	Formal Meeting – Te Ahu Centre
12/3/2025	Site Visit – Warawara
27/3/2025	Workshop - Korowai Korero – Digital Hub
14/4/2025	Workshop Day 1: Review of the draft Te Hiku CMS
15/4/2025	Workshop Day 2: Review of the draft Te Hiku CMS
1/5/2025	Formal Meeting – via MS Teams
13/6/2025	Workshop-Treaty Settlements & S4 – DOC Office, Te Hiku
13/6/2025	Formal Meeting – DOC Office, Te Hiku

5.1 Agendas

The agendas and minutes from all board public meetings can be found on the Board's webpage. [Te Hiku o Te Ika Conservation Board \(doc.govt.nz\)](https://www.doc.govt.nz/te-hiku)

Board workshops are not decision-making meetings and minutes of workshops are not kept. The workshops have focused on providing feedback into the draft Te Hiku CMS.

5.2 Field Trips and Site Inspections

Field trips are an excellent opportunity for Board members to engage with whanau/hapu/iwi and the community to be aware of conservation issues as well as acknowledge work that has been carried out by whanau/hapu/iwi and hapori.

Warawara Ngahere Site Visit – 12 March 2025

We were privileged to be hosted by members of the Warawara Komiti.



Warawara | Photographer: Alannah Lett

The board visited **Warawara**, (a sacred ngahere under iwi protection and restoration) alongside Warawara Kaitiaki representatives to observe kaitiaki efforts and highlight key conservation and cultural priorities.

Highlights included:

- ❖ Engagement with Te Rarawa representatives and local kaitiaki
- ❖ Observing kauri dieback mitigation and pest control in action
- ❖ Strengthening understanding of **whenua tapu**, the spiritual and ecological value of Warawara
- ❖ Celebrating the efforts of whānau in restoring the mauri of Warawara
- ❖ Strengthening partnerships between DOC, iwi, and hapū





Warawara | Photographer Alannah Lett

Nga mihi nui ki nga Warawara Komiti Kaitiaki

5.3 Members' Attendance 2024-2025

Board Member	Formal Meetings (4)	Working Meetings (7)	Field Trips (1)
Maria Wiki	4 / 4	7 / 7	0 / 1
Sheridan Waitai	0 / 4	0 / 7	0 / 1
Wallace Rivers	1 / 4	0 / 7	0 / 1
Tui Qauqau-Te Paa	4 / 4	6 / 7	1 / 1
Mina Pomare-Peita	4 / 4	7 / 7	1 / 1
Anne-marie HOUNG Lee	4 / 4	5 / 7	1 / 1
Massey Maahia Nathan	4 / 4	7 / 7	0 / 1
Joanne Shanks	4 / 4	7 / 7	1 / 1

6 MAHI

6.1 Board Committees

The Conservation Act 1987 enables the board to establish committees to carry out functions or tasks delegated by the board.

Communications Committee: the purpose of this committee is to inform Iwi and community on co-managed korowai lands and waters and up-and-coming events.

During the year, the board posted events on their Facebook page.

Members: Mina Pomare-Peita, Jo Shanks and Tui Qauqau-Te Paa

6.2 Special Events

- Te Hiku CMS Working Group handover of the draft Te Hiku CMS to the Te Hiku Conservation Board followed by a 2-day workshop



Sue Reed-Thomas-NNI Director, Te Papa Atawhai, with George Riley-CEO, Te Runanga o Te Rarawa and Te Hiku CMS Iwi Representative

Left to Right: George Riley, Niki Conrad, Sue Reed Thomas, Mina Pomare Peita, Maahia Nathan, Jo Shanks, Ann-marie Heoung Lee, Maria Wiki



Left to Right: Sarah Smylie, Elizabeth Hallsworth, Maahia Nathan, Ann-Marie Heoung-Lee, Maria Wiki



Phelan Pirrie, Elizabeth Hallwsorth, Sarah Smylie, Mina Pomare-Peita, Maahia Nathan, Ann-Marie Heoung Lee, Maria Wiki, Niki Conrad, Tui Qauqau-Te Paa

○ **Korowai korero with Haami Piripi – 26 March 2025**

At short notice, those that were able to attend, met at the Digital Hub Kaitaia others joined online.



Mina Pomare-Peita, Haami Piripi

An opportunity for the Board to hear from Haami Piripi, previous Chairman of Te Runanga o Te Rarawa for 16 years, a negotiator (one of many) on behalf of Te Rarawa Iwi. To hear first-hand the aspirations of Te Korowai | Enhanced Conservation.

Te Korowai is a co-governance framework between Te Hiku Iwi and the Department of Conservation (DOC). It acknowledged the hapū and marae as kaitiaki (guardians) of the conservation estate and taiao (environment), ensuring their cultural, spiritual, and ecological values were upheld.



Maahia Nathan online



Mina Pomare-Peita-Co Chair with Haami Piripi, Tui Qauqau-Te Paa, Jo Shanks, Maria Wiki, Annwyn Buchanan

Key Components of Te Korowai for Enhanced Conservation

Mana Whenua Statement – A formal declaration recognising the historical and spiritual authority of Te Hiku Iwi over their region and affirms authority and connection to the land and waters.

Annual DOC Planning Cycle Engagement – Ensures hapū and marae participate in regional and DOC planning to ensure kaitiaki input throughout conservation decision-making

Customary Materials Plan – A Te Hiku-wide customary materials plan empowers iwi kaitiaki to manage and approve use of flora, fauna, and materials in line with cultural values. **Wāhi Tapu Plan** – Kaitiaki hold full management authority over wāhi tapu and culturally significant sites on conservation land, supported by formalised BAM (wāhi tapu management agreements). [\[terarawa.iwi.nz\]](http://terarawa.iwi.nz). Empowers iwi to manage and protect sacred sites.

Management of Iconic Sites – Te Rarawa leads in managing sites like Warawara.

Appointments to Te Hiku o Te Ika Conservation Board – Iwi representation in conservation governance.

Annual Meeting with the Minister of Conservation – Strategic review and planning session

- **Conservation Week at Village Arts, Kohukohu**

The Conservation Week Mini-Expo highlighted the importance of collaboration in achieving meaningful conservation outcomes. Each of us holds a different piece of the puzzle, from scientific research and Matauranga Māori to funding, local and historical knowledge, and practical nursery skills. Caring for the whenua, the wai, and te hau requires us to work collectively. When we extend ourselves to nurture the planet, we also nurture our communities and ourselves.

Held at Village Arts, the Conservation Week Mini-Expo brought together a range of community groups, including Kiwi Coast, a collaborative conservation initiative connecting more than 270 hapū, iwi, and community groups across Northland. Also represented were riparian planting groups such as Motukauri Whakaora, which has planted over 50,000 native trees in the past three years, along with other local conservation organisations.



A clear favourite among the approximately 100 tamariki who attended was the virtual reality journey through a kauri forest, offering an immersive and memorable connection to the natural world.

One of the highlights of the Mini-Expo was the powerful visual storytelling that traced decades of effort to save the “loneliest tree in the world,” *Pennantia baylisiana* | Kaikomako, now safely in the care of Ngāti Kuri.

Thank you Kylie McDowell – DOC Community Ranger for your support.

- **Handover of the draft Te Hiku CMS to the NZ Conservation Authority**



Edward Ellison, New Zealand Conservation Authority Chair, and Mina Pomare-Peita, Te Hiku o Te Ika Conservation Board Co- Chair, at the handing over of their draft CMS in Wellington, June 2025 | Photo by Takurua Mutu

Te Hiku o Te Ika Conservation Board’s focus has been following through on the last stages of developing the Te Hiku Conservation Management Strategy (CMS). Now that the draft Te Hiku CMS has been handed to the NZCA, we’re hoping to accelerate the finalisation of the draft by mid-2026.

6.3 Training for Members **Governance Training** facilitated by Carolyn Smith-Woven Collaborations



L-R: Phelan Pirrie, Maahia Nathan, Ralph Correa (presenting), Carolyn Smith, Ann-marie Heoung-Lee, Mina Pomare-Peita, Maria Wiki



L-R: Ralph Correa, Ann-marie Heoung Lee (presenting), Carolyn Smith, Mina Pomare-Peita,



Alex Flavell-Johnson joining online



L-R: Maahia Nathan, Mina Pomare-Peita, Carolyn Smith (facilitator), Ann-marie Heung Lee, Maria Wiki

Summary of Workshop

Key roles in governance and what that looks like for Conservation Boards

-  Vision- this has been set by each Conservation Board for themselves to describe what they want to achieve in their terms
-  Purpose – this is set by the different legislation related to each Board
-  Leadership- Board's provide advice to DOC, advocate for conservation and represent tier communities
-  Strategy – the CMS sets the direction and priorities
-  Accountability - to the people/ region the Board serves, accountability is encouraged through transparent systems, involving our people in strategic planning
-  Risk – for the Boards is not having a voice (Board members not included in planning and decision-making)
-  Holding the line (between operations and governance)

What we can do to bring the values into our meetings – when we start (*discussed time pressure-could weave into the meetings*):

Reminder of our values/behaviour trees

Open/close with karakia (Te Hiku to include tikanga Māori)

Everyone has an opportunity to open in their own way re cultures and beliefs

Have turns to lead the meeting

Acknowledge people around the table and events that have happened

Everyone share something positive in your community that's conservation or community focused

What we can do to bring the values into our meetings – discussions



Use workshops for open discussions



Stick to the agenda



Facilitator to keep us on track/ keep kōrero moving in the right direction



Flexible on facilitating when needed/to grow capability

The board wishes to thank Carolyn for facilitating this invaluable workshop.

7. STATUTORY ACTIVITY

7.1 Annual Work Plan

The Board work plan is similar to the previous year. Please refer to Appendix 1 for the full Board Annual Work Programme.

Given the statutory importance of the draft Te Hiku CMS and its critical importance to Iwi and the Board, it continues to be the focus of the Annual Work Plan and subsequent Board activity.

7.2 Te Hiku o Te Ika-a-Maui Conservation Management Strategy (CMS)

Te Hiku CMS is a unique process in developing a conservation management strategy (Te Hiku CMS) that gives effect to parts of the Te Hiku Treaty Settlement legislation.

It is co-authored by a collective of Te Hiku Iwi members, a community member, Te Papa Atawhai, and an independent writer to help weave the discussions, the korero, and the iwi aspirations in terms of conservation in Te Hiku.

Te Hiku o Te Ika Conservation Board's main focus has been following through on the last stages of developing the **Te Hiku Conservation Management Strategy (CMS)**.

With over 40 submissions received, and significant feedback from iwi (including Ngāti Kuri's environmental plan), the Board and Working Group are revising the draft with the aim of accelerating finalisation before 2026.

The board held a total of 11 hui - 4 formal public meetings, 7 working meetings to discuss the draft Te Hiku o Te Ika-a-Māui CMS.

The boards focus on developing Te Hiku o Te Ika-a-Māui CMS has three main streams of work:

1. Advocating, providing feedback and supporting work on drafting the Te Hiku o Te Ika-a-Māui CMS.
2. Providing feedback and input into the revision of Conservation General Policy.
3. Advocate to key decision makers (NZCA and Minister of Conservation) the critical importance of ensuring Te Hiku o Te Ika-a-Māui CMS reflects Te Hiku conservation priorities even if this means the Te Hiku CMS looks a little different to other CMS documents.

7.3 2024-2025 National Park Management Plan (NPMP)

There are currently no National Parks within the Te Hiku region.

8. ADVICE AND ADVOCACY

Board members hold active roles and responsibilities with other groups and are not necessarily appointed through the Board. We acknowledge and thank our members for their commitment to the Iwi of Te Hiku.

Board Member	Organisation/Group/Agency
Tui Qauqau-Te Paa	Ahipara Takiwā
	Te Rūnanga o Te Rarawa Trustee
	Forest & Bird

Wallace Rivers	Te Rūnanga o NgaiTakoto
Maria Wiki	Te Rūnanga Nui o Te Aupōuri
Ann-marie Houng Lee	
Sheridan Waitai	Ngāti Kuri Incorporated
Joanne Shanks	CBEC Eco Solutions
	Far North Environment Centre
	Para Kore
	Waste Wise Schools / Kura Environmental Education
Mina Pomare-Peita	Tumuaki of Te Kura Taumata o Panguru
	Noho Taiao
	Chairperson of Ngāti Manawa Marae
	Te Kupenga
	Northland Conservation Board Liaison

8.1 Board and Authority Liaisons

The Board held a liaison relationship with the neighbouring conservation boards for the reporting year:

- Mina Pomare-Peita – Liaison to Northland Conservation Board
- Tui Qauqau-Te Paa – Liaison to Forest & Bird
- Jo Shanks – Liaison to Fish & Game. We have received their minutes and have not attended any meetings to date.

8.2 Advice to Te Papa Atawhai

The Board provided advice to Te Papa Atawhai and the Te Hiku CMS Working Group on the following issues:

- Feedback on the draft Te Hiku o Te Ika-a-Māui CMS – Part 1
- The Board receives notification of all pending permissions. The Board has provided some input into the DOC concession processes (e.g. declining unsustainable applications, supporting shorter-term alignment with CMS outcomes) and
- Discussions on opportunities for biodiversity credits and the return of land to mana whenua for better conservation outcomes.

8.3 Submissions

The board has lodged submissions on:

- **Fast Track Approvals Bill** – lodged by Tamaki Mākaurau, Te Tai Tokerau and Te Hiku o Te Ika Conservation Boards opposing the Bill
- DOC's **Modernising Conservation Land Use** and feel that the decisions made do not reflect our advice, the board would appreciate seeing all submissions when these are made to see that due process has been carried out.
- **Access Charging** discussion paper, as well as and, again, feel that the decisions made do not reflect our submission, the board would appreciate seeing all submissions when these are made to see that due process has been carried out, we bow to democracy.
- **Biodiversity and Predator Free 2050 Strategy**: we suggested adding cats (and wasps) to the pests being eradicated as a priority, as well as signalling the damage by pigs in our Ngahere.
- **Regulatory Standards Bill**: we submitted that this bill contravenes democratic process and does not sit within the Treaty of Waitangi as it places land ownership interests above that of Kaitiakitanga.

The submissions can be found on the DOC website.

8.4 Community Advocacy and Involvement

The Board believes that working with conservation organisations and members of the public is important. Opportunities for the public to attend Board meetings were advertised not fewer than five days before the meeting.

- 13/6/2025 - Maree Wiki attended the public forum to express her concerns and highlight the inequity amongst Te Hiku iwi.
- *"Te Hiku Board calls for stronger support for iwi-led biodiversity work"* — **Northland Age**, March 2025
Read the article
DOC blog: *"Working together in Te Hiku – Community Conservation on the Rise"*, April 2025

8.5 Community Visibility

The Board maintains a presence on the Te Papa Atawhai website with the quarterly Conservation Board Newsletter.

The Board has media presence through Facebook

Over a 3-month period there were 187 views with increasing interest in posts by the Minister of Conservation, Tama Potaka.

Views by followers 40% vs non-followers 60%

Who viewed your content i

Age and gender

Top countries

● Women ● Men ● Unknown



Click on the link: [Te Hiku o Te Ika Conservation Board | Facebook](#)

8.6 District and Regional Council Advocacy and Advice

The Board will engage and develop a better working relationship with representatives from local council.

8.7 Iwi Liaison and Advocacy

No updates for this reporting year.

9 FEES AND ALLOWANCES

Fees and allowances are paid in accordance with the Fees and Travelling Allowances Act 1951. The Co-Chair receives a daily meeting fee of \$330, and Members receive a daily meeting fee of \$250. In addition to the meeting fee, Board Members are also entitled to be reimbursed for mileage, reading time and other associated meeting costs e.g., accommodation.

10 ACKNOWLEDGEMENTS

Finally, the Board would like to acknowledge the following people for their support, advice, and friendship in 2024 - 2025:

- Sue Reed-Thomas, Director Operations - Te Papa Atawhai, NNI-Whangarei
- Meirene Hardy-Birch, Operations Manager - Te Papa Atawhai, Te Hiku
- Abraham Witana, Te Hiku Treaty Settlement Implementation Advisor - Te Papa Atawhai, Te Hiku
- Ina Kara-France, NZCA Liaison - NNI-Aotearoa Conservation Authority (NZCA)
- Phelan Pirrie, Statutory Manager - Te Papa Atawhai, Te Hiku
- Nyree Porter, Chair - Te Rūnanga Papa Atawhai o Te Tai Tokerau
- Nicole MacDonald, Chair - Te Rūnanga Papa Atawhai o Tāmaki Makaurau
- Annwyn Buchanan, Conservation Board Servicing Officer (CBSO) - Āpiha Tautoko Poari

**Te Rūnanga Papa Atawhai o Te Hiku O Te Ika
Te Hiku O Te Ika Conservation Board
Annual Work Programme
1 July 2024 – 30 June 2025**

OVERVIEW

This Work Programme was last developed in response to Government and Ministerial priorities.

GOVERNMENT AND MINISTERIAL PRIORITIES

To progress the Te Mana o te Taiao – Aotearoa New Zealand Biodiversity Strategy 2020 cover four themes:

1. Prioritising species and habitats for action;
2. Increasing revenue and non-government funding for biodiversity;
3. Improving evidence and knowledge for effective decision making; and
4. Growing capability by developing the right skills.

BOARD SPECIFIC PRIORITIES

- 1) Support the development and approval of the Te Hiku CMS
- 2) Support the National Predator Control Programme to actively promote pest management.
- 3) Actively support Iwi and the use of 1080 measures in the Warawara

REGIONAL WORK PROGRAMME PRIORITIES

Planned Board activities to meet statutory requirements and act on regional advocacy priorities:

Resources

Your community

Mahi Tahī / Working with Te Papa Atawhai.

Mahi Kotahitanga / Working with other Conservation Boards and the NZCA

Communication & Advocacy – “No Surprises” policy – could include but are not limited to, imminent media coverage of any activities that could attract critical media comment or any matters on which I could be asked to express a view.

Understanding Conservation Boards’ Legal Obligations – an expectation that all conservation board members fully understand their legal obligations under conservation law, including the hierarchy of priorities that should be taken into

account when making decisions. Conservation boards' legal obligations are covered in section 5 of the Conservation Board Manual.

Planning and Reporting – with the Director of Operations, finalising your work plan in the near future. Your work plan should align with your statutory obligations under the Act, the National Parks Act 1980, and the Reserves Act 1977. The finalised work plan would include measures and milestones, a demonstration of what success will look like for each priority, and how your board will be able to support the Department's priorities.

Status Indicator

Colour	Indicates
Green	Completed
Yellow	Started and is ongoing
Red	Not started yet

GOVERNMENT AND MINISTERIAL PRIORITIES

The basis for the Ministers expectations originates in the statutory functions set out in section 6M of the Conservation Act 1987 (the Act), section 30 of the National Parks Act 1980, and the Reserves Act 1977. As reflected in these statutes, the focus of conservation boards is policy issues, strategic direction, and planning, not the day-to-day operations of the Department.

Planned Board activities, success measures and key milestones.

	Action	Status	Progress commentary - we know we are on the right track when...
Support the implementation of Te Mana o te Taiao - The Aotearoa New Zealand Biodiversity Strategy cover four (4) themes			
1	Prioritising species and habitats for action;		Board oversight of the CMS to ensure the protection of species.
2	Increasing revenue and non-government funding for biodiversity;		
3	Improving evidence and knowledge for effective decision making; and		
4	Growing capability by developing the right skills		

BOARD SPECIFIC PRIORITIES

Support the development and approval of the Te Hiku Conservation o Management Strategy (CMS)

Whāinga roa / Objectives:

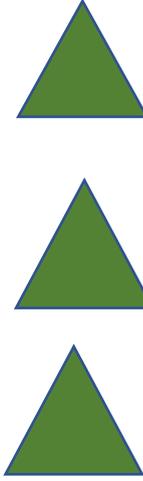
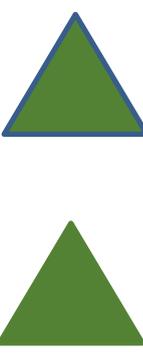
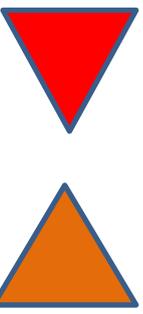
The Board will advocate and comment on draft sections of the Te Hiku CMS. The Board will also review the revised Te Hiku CMS draft and when appropriate will recommend the approval of the draft to the Authority with or without amendments.

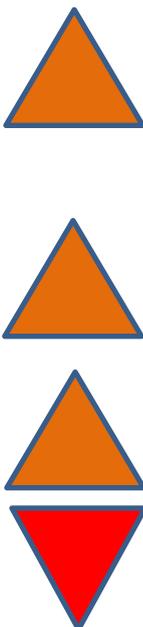
Toitū Te Whenua
Toitū Te Tangata

Kaihautu: Wallace Rivers
Rōpū Tautoko: All Members

Planned Board activities, success measures and key milestones.

	Action	Status	Progress commentary – we know we are on the right track when...
1	Support the development and approval of the Te Hiku CMS		For succession purposes Mina Pomare-Peita was nominated (Feb 2024) to work alongside Mike Finlayson who was the board representative on the Te Hiku CMS Working Group. Mike tenure ended in June 2024.
	Encourage and monitor the 'Parties' (the Department and Iwi) as they complete the draft Te Hiku CMS.		Wallace Rivers-NgaiTakoto Iwi Rep on the Board also represents his Iwi on the Te Hiku CMS Working Group and is the Te Hiku Iwi representative on the Te Hiku CMS Governance Group.
	Advocating for the drafting of the Te Hiku CMS through to completion		There was regular discussion between the Board and the Te Hiku CMS Project Team. Draft Te Hiku CMS updates were provided and discussed at Working and Formal Meetings. A 1-day workshop was held 4/4/2024 specifically to discuss the draft Te Hiku CMS and the "preferential policies" which were proudly initiated by the Board.
			Provide support and recommendations to the TH-CMS Working Group as the opportunities arise.
			Ensuring the Te Hiku CMS is statutorily correct and meets a standard that will achieve the goals and aspirations of Te Hiku Iwi as set out in their Te Hiku

			<p>Treaty Settlements</p> <p>In conjunction with Te Hiku Iwi and Te Papa Atawhai, the Board supports and advocates priorities for implementation of the approved Te Hiku CMS. Achieving this goal will require changes from the standard DOC CMS format.</p> <p>The process is complex and new. It requires support and understanding by all parties involved in the creation and drafting of the Te Hiku CMS.</p> <p>Handover to NZCA – June 2025</p>
2	Support the National Predator Control Programme to actively promote pest management		<p>Warawara Operation Sept 2024</p>
3	Actively support the use of 1080 measures in the Warawara Forest		<p>24/4/2024 the Board were invited to a site visit to Waipoua Forest. Te Roroa Iwi and ambassadors/kaitiaki together with Te Papa Atawhai-Kauri Coast are working together. The Rakau Rangatira Project will help restore the health of the ngahere and its Iwi.</p> <p>The Board attended a site visit to Warawara Forest in March 2025. A 1080 operation had taken place in Sept 2024.</p>
ADDITIONAL BOARD PRIORTIES			
4	Board member training, including report-based accountability, board members' legal obligations, and cultural competencies		<p>It has been difficult to achieve full board participation throughout the year. We will review the Induction process for new members to include existing members and allocate more time for board training.</p> <p>We acknowledge and thank our Iwi representatives for their guidance to ensure tikaanga is upheld during meetings, site visits and events.</p>

5	Working with other Conservation Boards, including with the Northland Conservation Board on their CMS		<p>Mina, Co-Chair has a good relationship with Nyree Manuel, Chair of Northland Conservation Board and Nicola MacDonald, Chair of Auckland CB.</p> <p>Mina Pomare-Peita is the Te Hiku CB liaison to Northland Conservation</p> <p>Nyree Manuel is the Northland CB liaison to Te Hiku CB.</p> <p>The Board envisages a Partial Review of the Northland CMS once the Te Hiku CMS nears completion.</p>
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REGIONAL WORK PROGRAMME PRIORITIES

RESOURCES

The Department services conservation boards in accordance with section 6V of the Act. This includes providing resources developed by the Department to help boards achieve the highest standards of conservation leadership. These are published and updated as appropriate at: www.conservationboards.org.nz

Whāinga roa / Objectives

Mate kahukura ka rere te manu

The bird has to have feathers to fly

Kaihautu:

Rōpū Tautoko: Jo Shanks

Planned Board Activities, Success Measures and Key Milestones

	Action	Status	Progress commentary
1	Conservation Board Manual		Available online only - provides guidance for conservation boards in carrying out their duties and functions.
2	Public		CB agenda and meeting papers are uploaded to the DOC website for public viewing.

YOUR COMMUNITY

As board members, you represent the public interest in conservation. It is integral that you are active and visible in your communities, so that you bring a well-informed community voice to the table. New Zealand communities are becoming increasingly engaged with conservation and are increasingly aware of the importance of preserving and protecting our natural environment. I expect your board to continue to encourage, nurture and facilitate this interest.

Whāinga roa / Objectives

He tawhiti rawa tā mātou, kia kaua e haere tonu

We have come too far not to continue

Kaihautu: Mina Pomare-Peita

Rōpū Tautoko: Jo Shanks / Maahia / Ann-Marie

Planned Board Activities, Success Measures and Key Milestones

	Action	Status	Progress commentary
1	Work with community groups		The Board is keen to work with community groups and again needs the CMS to ensure this work can be backed with action and certainty.
2	DOC Community Fund		It was very disappointing external representatives were not selected on the DOC Panel for the DOC Funding round in 2023.
	Participate in conservation with community funding discussion		The Board advocate and support communities with their funding applications and Te Papa Atawhai to support Te Hiku initiatives particularly those that (will) align with the CMS objectives and place-based milestones. NB: Let the Board know when Funding streams are open and when they close!!!
3	To return abandoned public marginal land spaces to ngahere with the assistance of kura and community.		A board member has contributed funding and project creation assistance to a Regeneration Project. Green Spaces funding application in conjunction with Tiaki Taiao.
			The group has approached Te Papa Atawhai for support.

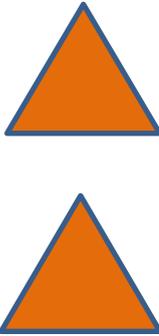
MAHI TAHI/ WORKING WITH TE PAPA ATAWHAI

The Department is focused on the delivery of quality conservation work, which aligns with the conservation leadership role you play within your local communities. I expect you to work collaboratively with the Operations Director and Statutory Manager to maintain a strong working relationship with the Department. This relationship is important in providing advice to the Department on conservation matters within your area. I expect you to report on what is working well for you, and areas that require improvement.

Whāinga roa / Objectives

Kaihautu: Tui Qauqau-Te Paa
Rōpū Tautoko: Jo Shanks

Planned Board Activities, Success Measures and Key Milestones

	Action	Status	Progress commentary
1	Meet with Te Papa Atawhai staff at meetings and elsewhere and ensure a professional relationship is maintained.		<p>Board Members will maintain a good working relationship and open dialogue with Directors, Managers, and the Board Support Officer to engage strategically in conservation for the region.</p> <p>The Board will continue to work positively with Te Papa Atawhai but will also reserve the right to question.</p>
2	Embed the principles of whakawhanaungatanga and manaakitanga in the working relationship between the Board and Te Papa Atawhai		We acknowledge the continual attendance by Te Papa Atawhai staff through regular attendance to Board meetings.
3	Maintain regular feedback and monitoring of the Board's progress towards implementation of its Annual Work Programme including regular review of the Board during the year supported with advice from Te Papa Atawhai support staff		Acknowledge the presence of Te Papa Atawhai management at every Formal Meeting and when required, especially in regard to the drafting of the Te Hiku CMS.

MAHI KOTAHITANGA / WORKING WITH OTHER CONSERVATION BOARDS AND THE NZCA

Conservation is a nationwide challenge, and work on conservation matters, management strategies and plans frequently requires working across boundaries with other conservation boards. I encourage you to continue to develop effective ways of working together with other conservation boards to establish a consistent and efficient approach and avoid a duplication of efforts. The New Zealand Conservation Authority (NZCA) is a source of support for conservation boards to draw upon in relation to the national and policy context for conservation issues.

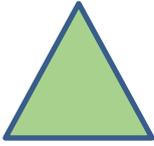
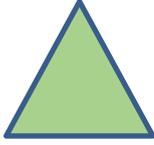
Whāinga roa / Objectives

Kaihautu: Mina Pomare-Peita

Rōpū Tautoko:

Planned Board Activities, Success Measures and Key Milestones

	Action	Status	Progress commentary
1	Work with Northland CB.		The two Boards need to work closely on the development of the Te Hiku CMS as this has an impact on the existing Northland CMS. Liaise effectively with the Northland Conservation Board, and related groups to engage strategically in conservation and to progress cross-boundary CMS issues and other matters of mutual interest eg. opposing the Fast Track Bill.
2	Work with Auckland CB.		The Board will need to hold discussions with Auckland CB over the Kermadec Islands as two Te Hiku Iwi have statutory acknowledgments in their treaty settlements.
3	Work with Te Oneroa-a-Tōhe Beach Board		The Board is keen to build a meaningful relationship with the Beach Management Board however, the Board needs the CMS to progress so it can ensure that plans the Board is developing are, as far as possible, coordinated, and meeting Iwi aspirations.

4	Board representatives are nominated as Liaison Members to neighbouring Conservation Boards (Northland and Auckland).		<p>Mina Pomare-Peita is the appointed Board Liaison for the Northland Conservation Board.</p> <p>No Board Liaison for the Auckland Conservation Board.</p> <p>NB: These roles will be reviewed annually.</p> <p>The Board has developed a Liaison Policy and Template to provide guidelines and expectations in the role.</p>
5	Maintain effective communications with the NZCA.		<p>Currently communication is received monthly via the NZCA Chair's letter and copies of minutes from NZCA meetings.</p> <p>The NZCA Liaison, Ina Kara-France attends our formal meetings and provides support and guidance to the Board.</p>
6	Develop working relationship with relevant conservation-based councils, advisory groups such as Fish and Game, Forest & Bird, NRC etc		<p>20/12/2024 - Tui Qauqau-Te Paa is the appointed Board Liaison for Forest & Bird</p> <p>20/12/2024 – Jo Shanks is the appointed Board Liaison for Fish & Game</p>

COMMUNICATIONS AND ADVOCACY

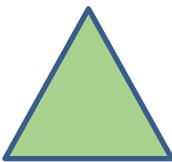
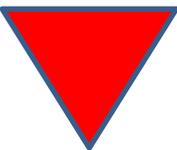
I expect to be informed well in advance of any material or significant events relating to the board, whether positive or negative. Examples of matters that could fall within the 'no surprises' policy could include, but are not limited to, imminent media coverage of any activities that could attract critical media comment, or any matters on which I could be asked to express a view.

"No Surprises" policy - could include, but is not limited to, imminent media coverage of any activities that could attract critical media comment or any matters on which we could be asked to express a view.

Whāinga roa / Objectives:

Kaihautu: Joanne Shanks
Rōpū Tautoko: Mina Pomare / Tui Qauqau-Te Paa

Planned Board Activities, Success Measures and Key Milestones

	Action	Status	Progress commentary
A	Implement the Board's Communications Strategy over a suite of platforms including maintaining the Board's Facebook page, developing broader web-based communications, and issuing media releases on important subjects, to engage a wider audience and position the Board as a trusted and independent conservation advocacy body	 	<p>The Communications Plan has been approved by the Board.</p> <p>The Board to identify stakeholders.</p>
B	<p>Support public awareness and implementation of cross-agency efforts to manage the ongoing threat of Kauri Dieback</p> <p>Public awareness also needed once the draft Te Hiku CMS is publicly notified.</p>	 	To be included in the Comms Plan

UNDERSTANDING CONSERVATION BOARDS' LEGAL OBLIGATIONS

All conservation board members are expected to fully understand their legal obligations under conservation law, including the hierarchy of priorities that should be considered when making decisions. Conservation boards' legal obligations are covered in section 5 of the Conservation Board Manual.1

The Board will undertake a full understanding of their legal obligations under conservation law, including the hierarchy of priorities that should be considered when making decisions. The Conservation Board's legal obligations are covered in Section 5 of the Conservation Board Manual.

Whāinga roa / Objectives:

Kaihautu: Tui Qauqau-Te Paa

Rōpū Tautoko:

Planned Board activities, success measures and key milestones

	Action	Status	Progress commentary - we know we are on the right track when...
1	Increase awareness of and develop Tiriti o Waitangi knowledge competencies of Board members, including but not limited to understanding Section 4 of the Conservation Act, decolonisation, co-governance, basic beginners guide such as pepeha, karakia, language familiarisation.	  	<p>Members are keen to register for Pukenga.</p> <p>The Board's ongoing intention is to appropriately reflect tikanga in its meetings and practices and aims to include matauranga maori in every meeting and workshop with the guidance from the maori board members.</p> <p>The Board propose to hold at least one hui on a marae to incorporate cultural competency elements.</p> <p>The Board will plan its meetings using maramataka so utilising appropriate energies to realise the full potential of the board.</p> <p>13/6/2025 – The Board attended a presentation on Treaty Settlements s4</p>
2	Continue to engage with Te Papa Atawhai and Te Hiku Iwi to understand co-governance to guide the Board's mahi.		<p>The board requested Te Papa Atawhai to clarify their interpretation of co-governance. This has been completed as one of the preferential policies in the draft Te Hiku CMS.</p>

PLANNING AND REPORTING

Your work plan should align with your statutory obligations under the Act, the National Parks Act 1980, and the Reserves Act 1977, and the Te Hiku Treaty Settlements Act.

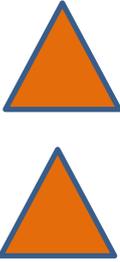
To support Te Papa Atawhai in achieving their stretch goal: New Zealanders lives are enriched through their engagement with our nature and heritage.

Kaihautu:

Rōpū Tautoko:

Whāinga roa / Objectives:

Planned Board activities, success measures and key milestones

	Action	Status	Progress commentary
A	How will the Board support Te Papa Atawhai to reach their stretch goals.		<p>Support and advocate whānau, hapū and iwi are enabled to carry out their kaitiaki responsibilities on korowai land and waters</p> <p>Need to understand their measures of success to reach their stretch goals</p>

RISKS AND OPPORTUNITIES

Risks Identified from The Board's Perspective

1	The Board's minimal budget for communication support impacts its ability to deliver expectations in the Work Programme and is out of proportion to the expected level of public engagement.
2	The Board has not had full board member attendance for several years.
3	Not all Te Hiku Iwi have fully engaged in the drafting of the Te Hiku CMS

Opportunities for Conservation Growth in The Board's Rohe

1	A truly co-drafted CMS reflects the desires of Te Hiku Iwi, and its successful implementation (shown by regular monitoring) leads to strong enduring relationships and collaborative conservation on co-managed lands and beyond.
2	Drafting a great CMS is an opportunity to create a model for other unsettled Iwi and to also test ways forward on some tricky issues such as issuing concessions where Iwi have an interest.
3	Support Te Papa Atawhai to work effectively with the board and the iwi of Te Hiku to achieve their stretch goals
4	Develop the Board's effectiveness and capability in working with Iwi to further achieve conservation goals through meeting the requirements of Section 4 of the Conservation Act
5	Advocate for and support community-centric conservation and engagement with te taiao through breakthrough projects with diverse communities across Te Hiku (e.g. Jobs for Nature projects, Kaitiaki Rangers).

This Work Programme was developed in August 2025 by Te Rūnanga Papa Atawhai o Te Hiku o Te Ika (Te Hiku o Te Ika Conservation Board). It is designed to give effect to Board functions under Section 6M of the Conservation Act 1987 and other statutory requirements of conservation boards. This report is presented to the New Zealand Conservation Authority as required by the Conservation Act 1987 and distributed to interested parties. Members of the public are welcome to attend conservation board meetings.



Rarawa Beach River | photographer Alannah Lett

If you would like more information on Te Rūnanga Papa Atawhai o Te Hiku o Te Ika [Te Hiku o Te Ika Conservation Board], please see the website: www.conservationboards.org.nz or contact the Board Support Officer, at Te Papa Atawhai via e-mail tehikuconservationboard@doc.govt.nz