
From: Amelia Smith <[REDACTED]>
Sent: Monday, 22 September 2025 2:02 PM
To: Kayla Wilson <[REDACTED]>; Peter Galvin <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>; Emma Hill <[REDACTED]>; Gayathiri Ganeshan <[REDACTED]>
Cc: Nicole Kunzmann <[REDACTED]>
Subject: RE: CBC - confirming recommendations

Kia ora Kayla,

Thanks for that update.

The change from sustainable to economic development is fidrlne – we will work with PCO to ensure the drafting reflects this intent.

However, the wording of the recommendation in yellow below, has removed a key part at the end of the existing recommendation where it says “(to the extent it is not inconsistent with conservation)”. The original wording makes it clear that the primary purpose is to remain conservation and economic development is to be considered within that. Removing the wording in brackets makes it unclear whether Cabinet intends for the primary purpose to remain conservation. [REDACTED]

If it is Cabinet’s intent to retain conservation as the primary purpose of the Act, it is important to add that wording back in so the recommendation would read: “*amending section 6 of the Act (which sets out DOC’s functions) to include economic development (to the extent it is not inconsistent with conservation);*”

If it is Cabinet’s intent to give the same weighting to economic development alongside conservation, the wording of the recommendation should be: “*amending section 6 of the Act (which sets out DOC’s functions) to include economic development with equal weighting alongside conservation;*”. We provided advice on this approach and the risks associated with it last week which I have attached here. It constitutes a significant departure from the current purpose framework and introduces significant risks and reduced certainty of effectiveness without clear benefit.

Ngā mihi,

Amelia Smith
Principal Policy Advisor | Regulatory Systems Policy

From: Kayla Wilson <[REDACTED]>
Sent: Monday, 22 September 2025 1:10 pm
To: Peter Galvin <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>; Emma Hill <[REDACTED]>; Gayathiri Ganeshan <[REDACTED]>; Amelia Smith <[REDACTED]>
Cc: Nicole Kunzmann <[REDACTED]>
Subject: CBC - confirming recommendations

Kia ora koutou,

I have just heard from the Cabinet office the outcome of CBC today.

One change has been requested - amending recommendation 14.1 to the below:

- amending section 6 of the Act (which sets out DOC’s functions) to include economic development;

Cabinet office has indicated that they can include the amendment in the CBC final minute, and it doesn't need to be discussed at Cabinet again on Monday, if we can get agreement to the change.

As we will need to consult over here, could I have any advice on this change by COP today? Let me know if not doable.



Kayla Wilson

Private Secretary – Conservation | Office of Hon Tama Potaka MP

Minister of Conservation | Minister for Māori Development

Minister for Māori Crown Relations | Minister for Whānau Ora

Associate Minister of Housing

s9(2)(a)

Email: s9(2)(a)

| Website: www.beehive.govt.nz

Private Bag 18041, Parliament Buildings, Wellington 6160, New Zealand

Please also send all e-mails to me to my colleague: **Nicole Kunzmann:**

s9(2)(a)

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Vic Cammell

From: Gayathiri Ganeshan <s9(2)(a)>
Sent: Wednesday, 8 April 2026 10:51 am
To: Kayla Wilson
Cc: Nicole Kunzmann; Bryan Dunne; Sam Thomas; Ange Bell; Amelia Smith
Subject: RE: For feedback: Conservation Legislation (Land Management) Amendment Bill
Attachments: Conservation Legislation (Land Management) Amendment Bill (Consultation Draft)-v8.5.pdf; DDS for Conservation Legislation (Land Management) Amendment Bill.docx

Kia ora Kayla,

Here is a consultation version of the Bill and an updated departmental disclosure statement (DDS) to accompany it. There have only been minor changes to the general policy statement in the DDS from the last version we sent you – let us know if you want a compare version to see those.

Nāku, nā Gayathiri

From: Gayathiri Ganeshan
Sent: Wednesday, 8 April 2026 7:55 am
To: 'Kayla Wilson' <s9(2)(a)>
Cc: Nicole Kunzmann <s9(2)(a)>; Bryan Dunne <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>; Amelia Smith <s9(2)(a)>
Subject: RE: For feedback: Conservation Legislation (Land Management) Amendment Bill

Thanks Kayla – we're on it.

From: Kayla Wilson <s9(2)(a)>
Sent: Tuesday, 7 April 2026 8:56 pm
To: Gayathiri Ganeshan <s9(2)(a)>
Cc: Nicole Kunzmann <s9(2)(a)>; Bryan Dunne <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>; Amelia Smith <s9(2)(a)>
Subject: Re: For feedback: Conservation Legislation (Land Management) Amendment Bill

Kia ora team,

The Minister has given the go ahead for consultation on the bill to begin.

Can we please get the clean copy through asap tomorrow and we will get it out to Ministers. You can also begin agency consultation once you send it over.

Thanks all!

Kayla Wilson
Private Secretary - Conservation
s9(2)(a)

From: Kayla Wilson
Sent: Tuesday, April 7, 2026 11:46:36 AM
To: Gayathiri Ganeshan <s9(2)(a)>
Cc: Nicole Kunzmann <s9(2)(a)>; Bryan Dunne <s9(2)(a)>; Sam Thomas

<[REDACTED]>; Ange Bell <[REDACTED]>; Amelia Smith <[REDACTED]>

Subject: RE: For feedback: Conservation Legislation (Land Management) Amendment Bill

Kia ora team,

Just an update – the Minister has not yet given the go ahead to send the Bill out. He has said he is looking at it and it may be later today.

[REDACTED]

Thanks,
Kayla

From: Gayathiri Ganeshan <[REDACTED]>

Sent: Wednesday, 1 April 2026 6:13 pm

To: Kayla Wilson <[REDACTED]>

Cc: Nicole Kunzmann <[REDACTED]>; Bryan Dunne <[REDACTED]>; Sam Thomas

<[REDACTED]>; Ange Bell <[REDACTED]>; Amelia Smith <[REDACTED]>

Subject: For feedback: Conservation Legislation (Land Management) Amendment Bill

Kia ora Kayla,

Hot of the PCO presses – here is a current version of the Conservation Legislation (Land Management) Amendment Bill.

PCO have offered to incorporate any feedback from the office/Minister on this version before providing a clean copy for ministerial consultation. They were originally planning on doing this tomorrow, but I understand the office/Minister is likely to want longer with the Bill. Please let us know if there is no feedback – we can then ask PCO to generate the ministerial consultation version right away. The ministerial consultation version will have queries/notes hidden, and feature the standard PCO caveat on the front page about quality checks, proof reading etc.

Here's where to find key changes in the Bill on the following topics:

out of scope		
Purpose	Functions of Department: section 6	Page 43
	Purpose provisions for management planning: section 13D, 13H	Pages 48, 51
	Purpose provision for concessions: section 14	Page 55

out of scope

out of scope

Let us know if you have any questions.

Nāku, nā Gayathiri

Gayathiri Ganeshan ([she/her](#))

Principal Policy Advisor

Regulatory Systems Policy

Te Papa Atawhai | Department of Conservation

Phone: s9(2)(a)

www.doc.govt.nz



Department of
Conservation
Te Papa Atawhai

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Vic Cammell

From: Kyle Grant <[REDACTED]>
Sent: Wednesday, 15 April 2026 5:16 pm
To: Kayla Wilson
Cc: Bryan Dunne; Sam Thomas; Ange Bell; Amelia Smith; Gayathiri Ganeshan; Nicole Kunzmann
Subject: Re: For feedback: Conservation Legislation (Land Management) Amendment Bill
Attachments: Cabinet paper - Conservation Amendment Bill - Approval for Introduction.docx; Appendix A - Policy decisions for Cabinet.docx; Appendix B - Delegated decisions made by MOC.docx

Kia ora Kayla

Attached are updated versions of the Cabinet paper and appendices.

Note that the purpose SAR and has been finalised and printed in preparation 😊

out of scope

Ngā mihi
Kyle

From: Kayla Wilson <[REDACTED]>
Sent: Tuesday, April 14, 2026 6:11 PM
To: Kyle Grant <[REDACTED]>
Cc: Bryan Dunne <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>; Amelia Smith <[REDACTED]>; Gayathiri Ganeshan <[REDACTED]>; Nicole Kunzmann <[REDACTED]>
Subject: RE: For feedback: Conservation Legislation (Land Management) Amendment Bill

Thanks Kyle and team 😊

From: Kyle Grant <[REDACTED]>
Sent: Tuesday, 14 April 2026 6:01 pm
To: Kayla Wilson <[REDACTED]>
Cc: Bryan Dunne <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>; Amelia Smith <[REDACTED]>; Gayathiri Ganeshan <[REDACTED]>; Nicole Kunzmann <[REDACTED]>
Subject: Re: For feedback: Conservation Legislation (Land Management) Amendment Bill

Kia ora Kayla

Attached up clean and tracked-changes versions of the Cabinet paper and attachments.

Please note, there is a comment on Appendix A.

out of scope

Ngā mihi
Kyle

From: Gayathiri Ganeshan <§9(2)(a)>
Sent: Tuesday, April 14, 2026 9:55 AM
To: Kyle Grant <§9(2)(a)>
Subject: FW: For feedback: Conservation Legislation (Land Management) Amendment Bill

From: Kayla Wilson <§9(2)(a)>
Sent: Tuesday, 14 April 2026 9:54 am
To: Ange Bell <§9(2)(a)>; Gayathiri Ganeshan <§9(2)(a)>; Sam Thomas <§9(2)(a)>; Amelia Smith <§9(2)(a)>
Cc: Nicole Kunzmann <§9(2)(a)>; Bryan Dunne <§9(2)(a)>
Subject: RE: For feedback: Conservation Legislation (Land Management) Amendment Bill

Kia ora all,

out of scope

out of scope

Happy to discuss,

Nā,
Kayla

From: Kayla Wilson
Sent: Friday, 10 April 2026 4:47 pm
To: 'Ange Bell' <§9(2)(a)>; Gayathiri Ganeshan <§9(2)(a)>; Sam Thomas <§9(2)(a)>; Amelia Smith <§9(2)(a)>
Cc: Nicole Kunzmann <§9(2)(a)>; Bryan Dunne <§9(2)(a)>
Subject: RE: For feedback: Conservation Legislation (Land Management) Amendment Bill

Kia ora team,

Some late comments coming through:

Tourism and hospitality high-level comments

out of scope

- The most relevant change for tourism is the clarification of the Department of Conservation's function to allow economic development where it is consistent with conservation. This may help allow more tourism-related activities on conservation land, while maintaining conservation as the primary objective.

From: Ange Bell <[REDACTED]>
Sent: Friday, 10 April 2026 2:26 pm
To: Kayla Wilson <[REDACTED]>; Gayathiri Ganeshan <[REDACTED]>; Sam Thomas <[REDACTED]>; Amelia Smith <[REDACTED]>
Cc: Nicole Kunzmann <[REDACTED]>; Bryan Dunne <[REDACTED]>
Subject: RE: For feedback: Conservation Legislation (Land Management) Amendment Bill

Thanks Kayla!

Angela Bell ([she/her](#))

Policy Manager, Regulatory Systems
Policy and Regulatory Services
Te Papa Atawhai | Department of Conservation
Phone: [REDACTED]
www.doc.govt.nz



Mon	Tues	Wed	Thurs	Fri
	✓		✓	✓

✓ = In the office; = Working remotely

From: Kayla Wilson <[REDACTED]>
Sent: Friday, 10 April 2026 2:24 pm
To: Gayathiri Ganeshan <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>; Amelia Smith <[REDACTED]>
Cc: Nicole Kunzmann <[REDACTED]>; Bryan Dunne <[REDACTED]>
Subject: RE: For feedback: Conservation Legislation (Land Management) Amendment Bill

Kia ora koutou,

out of scope

out of scope

Nā, Kayla

From: Gayathiri Ganeshan <[REDACTED]>
Sent: Wednesday, 8 April 2026 10:51 am
To: Kayla Wilson <[REDACTED]>
Cc: Nicole Kunzmann <[REDACTED]>; Bryan Dunne <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>; Amelia Smith <[REDACTED]>
Subject: RE: For feedback: Conservation Legislation (Land Management) Amendment Bill

Kia ora Kayla,

Here is a consultation version of the Bill and an updated departmental disclosure statement (DDS) to accompany it. There have only been minor changes to the general policy statement in the DDS from the last version we sent you – let us know if you want a compare version to see those.

Nāku, nā Gayathiri

From: Gayathiri Ganeshan
Sent: Wednesday, 8 April 2026 7:55 am
To: 'Kayla Wilson' <[REDACTED]>
Cc: Nicole Kunzmann <[REDACTED]>; Bryan Dunne <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>; Amelia Smith <[REDACTED]>
Subject: RE: For feedback: Conservation Legislation (Land Management) Amendment Bill

Thanks Kayla – we're on it.

From: Kayla Wilson <[REDACTED]>
Sent: Tuesday, 7 April 2026 8:56 pm
To: Gayathiri Ganeshan <[REDACTED]>
Cc: Nicole Kunzmann <[REDACTED]>; Bryan Dunne <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>; Amelia Smith <[REDACTED]>
Subject: Re: For feedback: Conservation Legislation (Land Management) Amendment Bill

Kia ora team,

The Minister has given the go ahead for consultation on the bill to begin.

Can we please get the clean copy through asap tomorrow and we will get it out to Ministers. You can also begin agency consultation once you send it over.

Thanks all!

Kayla Wilson

Private Secretary - Conservation

s9(2)(a)

From: Kayla Wilson

Sent: Tuesday, April 7, 2026 11:46:36 AM

To: Gayathiri Ganeshan <s9(2)(a)>

Cc: Nicole Kunzmann <s9(2)(a)>; Bryan Dunne <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>; Amelia Smith <s9(2)(a)>

Subject: RE: For feedback: Conservation Legislation (Land Management) Amendment Bill

Kia ora team,

Just an update – the Minister has not yet given the go ahead to send the Bill out. He has said he is looking at it and it may be later today.

out of scope

Thanks,
Kayla

From: Gayathiri Ganeshan <s9(2)(a)>

Sent: Wednesday, 1 April 2026 6:13 pm

To: Kayla Wilson <s9(2)(a)>

Cc: Nicole Kunzmann <s9(2)(a)>; Bryan Dunne <s9(2)(a)>; Sam Thomas

< s9(2)(a) >; Ange Bell < s9(2)(a) >; Amelia Smith < s9(2)(a) >

Subject: For feedback: Conservation Legislation (Land Management) Amendment Bill

Kia ora Kayla,

Hot of the PCO presses – here is a current version of the Conservation Legislation (Land Management) Amendment Bill.

PCO have offered to incorporate any feedback from the office/Minister on this version before providing a clean copy for ministerial consultation. They were originally planning on doing this tomorrow, but I understand the office/Minister is likely to want longer with the Bill. Please let us know if there is no feedback – we can then ask PCO to generate the ministerial consultation version right away. The ministerial consultation version will have queries/notes hidden, and feature the standard PCO caveat on the front page about quality checks, proof reading etc.

Here's where to find key changes in the Bill on the following topics:

out of scope

Purpose	Functions of Department: section 6	Page 43
	Purpose provisions for management planning: section 13D, 13H	Pages 48, 51
	Purpose provision for concessions: section 14	Page 55

out of scope

out of scope

Let us know if you have any questions.

Nāku, nā Gayathiri

Gayathiri Ganeshan ([she/her](#))

Principal Policy Advisor

Regulatory Systems Policy

Te Papa Atawhai | Department of Conservation

Phone: s9(2)(a)

www.doc.govt.nz



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Vic Cammell

From: Bex Worthington
Sent: Friday, 24 April 2026 1:28 pm
To: Kayla Wilson; Vic Cammell; Nicole Kunzmann
Cc: Bryan Dunne; Sam Thomas; Ange Bell; Jonty Somers; Amelia Smith; Government Services
Subject: Re: 26-K-0011 - Cabinet Paper Talking Points: Conservation Amendment Bill: Approval for Introduction (Cabinet)
Attachments: 26-K-0011 - Cabinet Paper Talking Points Conservation Amendment Bill Approval for Introduction (Cabinet).docx; 26-K-0011 - Cabinet Paper Talking Points Conservation Amendment Bill Approval for Introduction (Cabinet).pdf

Kia ora koutou,

As mentioned on the call from Bryan please see attached the updated versions.

Ngā mihi

Bex Worthington ([she/her](#))

Executive Assistant to Bryan Dunne - Deputy Director-General, Policy

Department of Conservation | Te Papa Atawhai

Mobile | Waea pūkoro: s9(2)(a) **Email | Īmēra:** s9(2)(a)



Department of Conservation
Te Papa Atawhai

From: Kayla Wilson <s9(2)(a)>
Sent: 24 April 2026 13:09
To: Vic Cammell <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>
Cc: Bryan Dunne <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>; Jonty Somers <s9(2)(a)>; Amelia Smith <s9(2)(a)>; Government Services <s9(2)(a)>
Subject: RE: 26-K-0011 - Cabinet Paper Talking Points: Conservation Amendment Bill: Approval for Introduction (Cabinet)

Kia ora Vic,

Thanks very much. Don't worry about hard copies, I can take care of it at this end.

From: Vic Cammell <s9(2)(a)>
Sent: Friday, 24 April 2026 1:08 pm
To: Kayla Wilson <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>
Cc: Bryan Dunne <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>; Jonty Somers <s9(2)(a)>; Amelia Smith <s9(2)(a)>; Government Services <s9(2)(a)>
Subject: 26-K-0011 - Cabinet Paper Talking Points: Conservation Amendment Bill: Approval for Introduction (Cabinet)

Kia ora Kayla and Nicole,

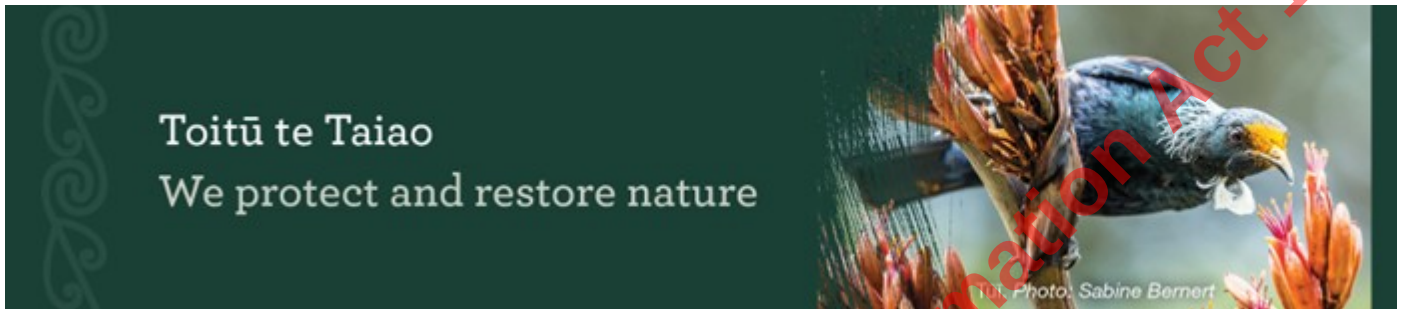
Please see the requested advice attached.

We will provide paper copies, acknowledging that this is likely to be after Cabinet has met.

Thanks,
Vic

Victoria Cammell (she/her)
Kaitohutohu Kaupapa Mahere | Senior Policy Advisor
Department of Conservation — Te Papa Atawhai
Ph: s9(2)(a)

Whare Kaupapa Atawhai - Conservation House



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Vic Cammell

From: Amelia Smith
Sent: Friday, 24 April 2026 4:51 pm
To: Sam Thomas; Bryan Dunne; Ange Bell
Cc: Malcolm Lucas; Rosie Broad; Vic Cammell
Subject: FW: Final - CAB Cabinet Advice
Attachments: CAB - Purpose Clause - advice and talking points.pdf

Final version of the advice after the office removed Option 3.

Ngā mihi,

Amelia Smith
Principal Policy Advisor | Regulatory Systems Policy

From: Kayla Wilson <s9(2)(a)>
Sent: Friday, 24 April 2026 4:42 pm
To: Amelia Smith <s9(2)(a)>
Subject: Final - CAB Cabinet Advice



Kayla Wilson

Private Secretary – Conservation | Office of Hon Tama Potaka MP

Minister of Conservation | Minister for Māori Development
Minister for Māori Crown Relations | Minister for Whanau Ora
Associate Minister of Housing

s9(2)(a)
Email: s9(2)(a) | Website: www.beehive.govt.nz
Private Bag 18041, Parliament Buildings, Wellington 6160, New Zealand

Please also send all e-mails to me to my colleague: **Nicole Kunzmann:**

s9(2)(a)

Vic Cammell

From: Vic Cammell
Sent: Tuesday, 28 April 2026 5:35 pm
To: Kayla Wilson; Nicole Kunzmann
Cc: Bryan Dunne; Sam Thomas; Ange Bell; Amelia Smith; Government Services
Subject: RE: Conservation Amendment Bill - Meeting with Min Potaka and Attorney-General prior to Thursday
Attachments: Follow-up purpose talking points.docx

Kia ora Kayla and Nicole,

Please see further talking points on the amendments to the purpose-related provisions of the Conservation Act.

Thanks,
Vic

From: Kayla Wilson <s9(2)(a)>
Sent: Tuesday, 28 April 2026 1:35 pm
To: Bryan Dunne <s9(2)(a)>; Sam Thomas <s9(2)(a)>
Cc: Nicole Kunzmann <s9(2)(a)>; Ange Bell <s9(2)(a)>
Subject: Conservation Amendment Bill - Meeting with Min Potaka and Attorney-General prior to Thursday

Kia ora kōrua,

As discussed Bryan, CAB has been referred back to LEG Committee on Thursday for them to consider amendments were to be proposed today at Cabinet re: 6(e).

The AG's Private Secretary provided the attached two documents to me – one is CLO advice, the other is the DOC memo s9(2)(g)(i)

s9(2)(g)(i)

Minister Jones is also likely to attend.

Nā,
Kayla



Kayla Wilson

Private Secretary – Conservation | Office of Hon Tama Potaka MP

Minister of Conservation | Minister for Māori Development

Minister for Māori Crown Relations | Minister for Whanau Ora

Associate Minister of Housing

s9(2)(a)

Email: s9(2)(a) | Website: www.beehive.govt.nz

Private Bag 18041, Parliament Buildings, Wellington 6160, New Zealand

Please also send all e-mails to me to my colleague: **Nicole Kunzmann:**

s9(2)(a)

Released under the Official Information Act 1982

Vic Cammell

From: Amelia Smith
Sent: Wednesday, 29 April 2026 2:14 pm
To: Kayla Wilson
Cc: Nicole Kunzmann; Bryan Dunne; Sam Thomas; Ange Bell; Vic Cammell; Government Services
Subject: RE: Further purpose advice

§9(2)(h)

Ngā mihi,

Amelia Smith
Principal Policy Advisor | Regulatory Systems Policy

From: Kayla Wilson <§9(2)(a)>
Sent: Wednesday, 29 April 2026 2:05 pm
To: Amelia Smith <§9(2)(a)>
Cc: Nicole Kunzmann <§9(2)(a)>; Bryan Dunne <§9(2)(a)>; Sam Thomas <§9(2)(a)>; Ange Bell <§9(2)(a)>; Vic Cammell <§9(2)(a)>; Government Services <§9(2)(a)>
Subject: RE: Further purpose advice

Thanks team.

§9(2)(h)

Thanks,
Kayla

From: Amelia Smith <§9(2)(a)>
Sent: Wednesday, 29 April 2026 1:16 pm
To: Kayla Wilson <§9(2)(a)>
Cc: Nicole Kunzmann <§9(2)(a)>; Bryan Dunne <§9(2)(a)>; Sam Thomas <§9(2)(a)>; Ange Bell <§9(2)(a)>; Vic Cammell <§9(2)(a)>; Government Services <§9(2)(a)>
Subject: Further purpose advice

Kia ora Kayla,

Here is the additional purpose advice requested urgently this morning.

It includes:

- A table of options
- Talking points for LEG
- A diagram showing the legislative landscape.

Let us know if you need anything else.

Ngā mihi,

Amelia Smith [[she/her](#)]

Kaitohu Kaupapa Here Matua | Principal Policy Advisor | Regulatory Systems Policy
Policy and Regulatory Services Group
Department of Conservation—*Te Papa Atawhai*

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Released under the Official Information Act 1982

Vic Cammell

From: Amelia Smith
Sent: Thursday, 30 April 2026 10:46 am
To: Vic Cammell
Subject: FW: CLO involvement in purpose advice
Attachments: Further talking points - functions.docx

Ngā mihi,

Amelia Smith
Principal Policy Advisor | Regulatory Systems Policy

From: Kayla Wilson <[REDACTED]>
Sent: Thursday, 30 April 2026 8:45 am
To: Bryan Dunne <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>
Cc: Nicole Kunzmann <[REDACTED]>; Amelia Smith <[REDACTED]>
Subject: RE: CLO involvement in purpose advice

Mōrena team,

Please see the talking points and updated recommendations that have gone to Minister Bishop and Cabinet office.

I will print for you.

Nā,
Kayla

From: Kayla Wilson <[REDACTED]>
Sent: Thursday, 30 April 2026 7:33 am
To: Amelia Smith <[REDACTED]>
Cc: Nicole Kunzmann <[REDACTED]>; Bryan Dunne <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>
Subject: Re: CLO involvement in purpose advice

Mōrena team,

Ministers have agreed to proceed with the recommended option.

We will table an updated rec this morning.

Nā,
Kayla

Kayla Wilson

s9(2)(a)

From: Amelia Smith <s9(2)(a)>
Sent: Wednesday, April 29, 2026 3:47:34 PM
To: Kayla Wilson <s9(2)(a)>
Cc: Nicole Kunzmann <s9(2)(a)>; Bryan Dunne <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>
Subject: CLO involvement in purpose advice

Hi Kayla,

On the question of involvement that CLO has had in the development of the purpose advice, these are the ways we have been working with them so far:

- We sought advice from them in July last year following the initial decision from Cabinet to amend the purpose-related provisions. We met with them immediately and then received formal advice from them in August which informed the advice we took to Cabinet in September.
- They provided comment on the September Cabinet paper and the advice preceding it.
- We sought further advice from them in February of this year.
- They provided feedback on the purpose-related content in the LEG Cabinet paper including the Supplementary Analysis Report on purpose that was attached.
- We have been working with them on the advice we have provided in the last couple of weeks as well.

Ngā mihi,

Amelia Smith [[she/her](#)]

Kaitohu Kaupapa Here Matua | Principal Policy Advisor | Regulatory Systems Policy
Policy and Regulatory Services Group
Department of Conservation—*Te Papa Atawhai*

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Vic Cammell

From: Vic Cammell
Sent: Friday, 1 May 2026 1:09 pm
To: Kayla Wilson
Cc: Nicole Kunzmann; Bryan Dunne; Sam Thomas; Ange Bell; Amelia Smith; Government Services
Subject: Conservation Amendment Bill: Further talking points re. purpose for Cabinet on May 4
Attachments: Purpose talking points - Cabinet 4 May 2026.docx

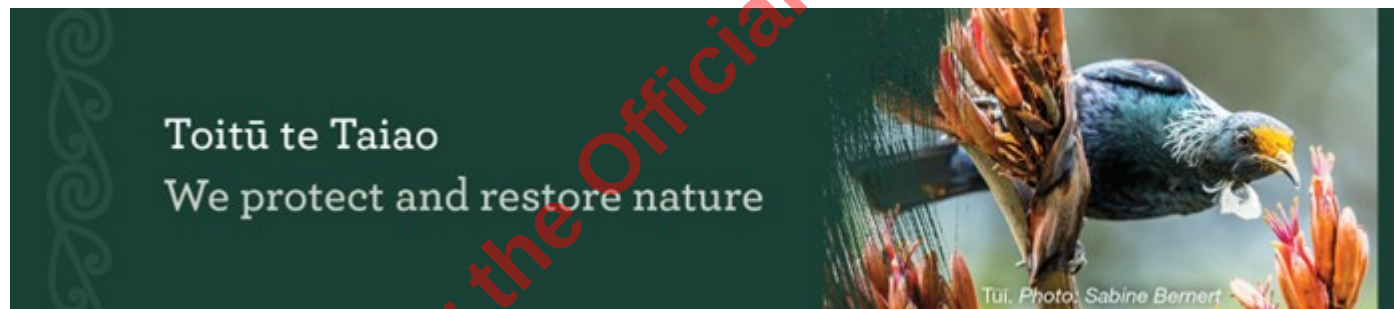
Kia ora Kayla,

Please see attached talking points to support the Minister to speak to the purpose-related changes in the Conservation Amendment Bill at Cabinet on May 4.

Thanks,
Vic

Victoria Cammell (she/her)
Kaitohutohu Kaupapa Mahere | Senior Policy Advisor
Department of Conservation — Te Papa Atawhai
Ph: s9(2)(a)

Whare Kaupapa Atawhai - Conservation House



Vic Cammell

From: Bryan Dunne
Sent: Monday, 4 May 2026 5:07 pm
To: Amelia Smith; Sam Thomas
Cc: Malcolm Lucas; Rosie Broad; Ange Bell; Vic Cammell
Subject: Re: [For review] Drafting tidy up for recreation function

Ok I'm taking your emails + the traffic from CLO to create a little warm up with Rose and MOCO ahead of tonight's advice.

From: Amelia Smith <s9(2)(a)>
Sent: Monday, May 4, 2026 17:04
To: Bryan Dunne <s9(2)(a)>; Sam Thomas <s9(2)(a)>
Cc: Malcolm Lucas <s9(2)(a)>; Rosie Broad <s9(2)(a)>; Ange Bell <s9(2)(a)>; Vic Cammell <s9(2)(a)>
Subject: RE: [For review] Drafting tidy up for recreation function

Tourism is implicit in economic development, so we didn't split it out separately.

We are working on some quick advice including the analysis of the options s9(2)(h) and will send that through this evening as a draft of what we can end to MOCO tomorrow.

Ngā mihi,

Amelia Smith
Principal Policy Advisor | Regulatory Systems Policy

From: Bryan Dunne <s9(2)(a)>
Sent: Monday, 4 May 2026 4:42 pm
To: Amelia Smith <s9(2)(a)>; Sam Thomas <s9(2)(a)>
Cc: Malcolm Lucas <s9(2)(a)>; Rosie Broad <s9(2)(a)>; Ange Bell <s9(2)(a)>; Vic Cammell <s9(2)(a)>
Subject: Re: [For review] Drafting tidy up for recreation function

Just for my info, does tourism need to be cited, or is that implicit in economic development?

From: Amelia Smith <s9(2)(a)>
Sent: Monday, May 4, 2026 16:23
To: Bryan Dunne <s9(2)(a)>; Sam Thomas <s9(2)(a)>
Cc: Malcolm Lucas <s9(2)(a)>; Rosie Broad <s9(2)(a)>; Ange Bell <s9(2)(a)>; Vic Cammell <s9(2)(a)>
Subject: RE: [For review] Drafting tidy up for recreation function

Thanks Bryan. s9(2)(h), s9(2)(g)(i)

[REDACTED]

[REDACTED]

s9(2)(h), s9(2)(g)(i)

Happy to set up a time to discuss if it would be helpful to talk about it.
Ngā mihi,

Amelia Smith

Principal Policy Advisor | Regulatory Systems Policy

From: Bryan Dunne <s9(2)(a)>

Sent: Monday, 4 May 2026 3:41 pm

To: Amelia Smith <s9(2)(a)>; Sam Thomas <s9(2)(a)>

Cc: Malcolm Lucas <s9(2)(a)>; Rosie Broad <s9(2)(a)>; Ange Bell <s9(2)(a)>; Vic Cammell <s9(2)(a)>

Subject: Re: [For review] Drafting tidy up for recreation function

s9(2)(g)(i)

s9(2)(h), s9(2)(g)(i)

s9(2)(h), s9(2)(g)(i)

Happy to discuss
Bryan

From: Amelia Smith <s9(2)(a)>
Sent: Monday, May 04, 2026 15:25
To: Bryan Dunne <s9(2)(a)>; Sam Thomas <s9(2)(a)>
Cc: Malcolm Lucas <s9(2)(a)>; Rosie Broad <s9(2)(a)>; Ange Bell
<s9(2)(a)>; Vic Cammell <s9(2)(a)>
Subject: [For review] Drafting tidy up for recreation function

Hi Bryan, Sam,

s9(2)(h)

s9(2)(h), s9(2)(g)(i)

s9(2)(h), s9(2)(g)(i)

Ngā mihi,

Amelia Smith [[she/her](#)]

Kaitohu Kaupapa Here Matua | Principal Policy Advisor | Regulatory Systems Policy

Policy and Regulatory Services Group

Department of Conservation—*Te Papa Atawhai*

Vic Cammell

From: Amelia Smith
Sent: Tuesday, 5 May 2026 1:27 pm
To: 'Kayla Wilson'
Cc: Nicole Kunzmann; Bryan Dunne; Sam Thomas; Ange Bell
Subject: RE: CAB: Draft advice on recreation function

Thanks Kayla.

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Let us know if there is anything else we can help with.

Ngā mihi,

Amelia Smith
Principal Policy Advisor | Regulatory Systems Policy

From: Kayla Wilson <[REDACTED]>
Sent: Tuesday, 5 May 2026 12:01 pm
To: Amelia Smith <[REDACTED]>
Cc: Nicole Kunzmann <[REDACTED]>; Bryan Dunne <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>
Subject: RE: CAB: Draft advice on recreation function

Kia ora Amelia,

We have received the below from the Minister, which you will need to consider with PCO and come back to us on:

The words “not inconsistent” are unhelpful and ambiguous.

s9(2)(h), s9(2)(g)(i)

Nā,
Kayla

From: Amelia Smith <s9(2)(a)>
Sent: Tuesday, 5 May 2026 11:04 am
To: Kayla Wilson <s9(2)(a)>
Cc: Nicole Kunzmann <s9(2)(a)>; Bryan Dunne <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>
Subject: RE: CAB: Draft advice on recreation function

Kia ora Kayla

s9(2)(h)

Ngā mihi,

Amelia Smith
Principal Policy Advisor | Regulatory Systems Policy

From: Amelia Smith
Sent: Monday, 4 May 2026 7:49 pm
To: Kayla Wilson <s9(2)(a)>
Cc: Nicole Kunzmann <s9(2)(a)>; Bryan Dunne <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>
Subject: CAB: Draft advice on recreation function

Kia ora Kayla,

We will be providing formal advice on the drafting for the recreation function in section 6 tomorrow. However, given the short timeframes involved with getting the Bill ready for introduction, we wanted to give the office an advance draft version so you can see how it is shaping up s9(2)(h)

Note that this advice hasn't been reviewed yet by Sam and Bryan.

Ngā mihi,

Amelia Smith [[she/her](#)]
Kaitohu Kaupapa Here Matua | Principal Policy Advisor | Regulatory Systems Policy
Policy and Regulatory Services Group
Department of Conservation—*Te Papa Atawhai*

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Vic Cammell

From: Kayla Wilson
Sent: Thursday, 7 May 2026 11:25 am
To: Meredith Lawry
Cc: Nicole Kunzmann; Sam Thomas; Ange Bell; Doc PrivateSecs; Amelia Smith
Subject: RE: CALM - Commission - introduction materials

Amazing thanks Meredith 😊

From: Meredith Lawry
Sent: Thursday, 7 May 2026 11:23 am
To: Kayla Wilson
Cc: Nicole Kunzmann ; Sam Thomas ; Ange Bell ; Doc PrivateSecs ; Amelia Smith
Subject: Re: CALM - Commission - introduction materials

Thanks Kayla - that's attached now, if anything isn't clear please do shout out.

Thanks,
Meredith

From: Kayla Wilson <s9(2)(a)>
Sent: Thursday, May 7, 2026 10:28 AM
To: Meredith Lawry <s9(2)(a)>
Cc: Nicole Kunzmann <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>; Doc PrivateSecs <s9(2)(a)>; Amelia Smith <s9(2)(a)>
Subject: RE: CALM - Commission - introduction materials

Kia ora Meredith,

The Minister is beginning media at 1pm today, so if we can have just the sections that are being updated sent before then, that would be great. We don't require the full pack again – if you can just highlight where the revised content needs to be inserted I can do that at this end.

We have updated at this end to ensure the language that has changed isn't in the materials, but it would be good to have the additional nuance and Q&As.

Otherwise, as close to 2pm ahead of further media at 3pm.

Thanks,
Kayla

From: Meredith Lawry <s9(2)(a)>
Sent: Thursday, 7 May 2026 10:23 am
To: Kayla Wilson <s9(2)(a)>
Cc: Nicole Kunzmann <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>; Doc PrivateSecs <s9(2)(a)>; Amelia Smith <s9(2)(a)>
Subject: Re: CALM - Commission - introduction materials

Hi Kayla,

Due to some of the late drafting changes about purpose and recreation, we're getting new versions of the Q&A and key messages documents ready to send to you - the bulk of the information will be exactly the same as the versions you already have, only purpose/recreation related content is changing. We will do this as soon as we possibly can, and in any case before 2pm - is there a particular time that would be an absolute deadline?

Thank you,

Meredith

From: Meredith Lawry
Sent: Tuesday, April 21, 2026 5:22 PM
To: Kayla Wilson <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Dasha Leonova <s9(2)(a)>
Cc: Nicole Kunzmann <s9(2)(a)>; Bronwyn Saunders <s9(2)(a)>; Fiona Weightman <s9(2)(a)>; Neil Hutton <s9(2)(a)>; Media <s9(2)(a)>; Bryan Dunne <s9(2)(a)>; Ange Bell <s9(2)(a)>; Abigail Monteith <s9(2)(a)>; Morag McConville <s9(2)(a)>; Intisar Muketar <s9(2)(a)>; Doc PrivateSecs <s9(2)(a)>
Subject: RE: CALM - Commission - introduction materials

Kia ora Kayla,

Apologies for sending this over so late in the day, but the media release, key messages, Q&A, and media statement for CAB are attached.

Ngā mihi,

Meredith

Meredith Lawry (she/her)

Senior Policy Advisor | Kaitohutohu Matua Kaupapa Mahere

Conservation House | Whare Kaupaua Atawhai

Phone: s9(2)(a)

From: Ange Bell <s9(2)(a)>
Sent: Thursday, 16 April 2026 1:51 pm
To: Kayla Wilson <s9(2)(a)>; Intisar Muketar <s9(2)(a)>; Sam Thomas <s9(2)(a)>
Cc: Nicole Kunzmann <s9(2)(a)>; Bronwyn Saunders <s9(2)(a)>; Fiona Weightman <s9(2)(a)>; Neil Hutton <s9(2)(a)>; Media <s9(2)(a)>; Bryan Dunne <s9(2)(a)>
Subject: Re: CALM - Commission - introduction materials

Thanks Kayla will do. We have a draft first reading speech and legislative statement just going through final sign-out over here that we will send over alongside the Cab memo and talking points. Will get those other materials finalised for you and sent over by the 21st.

Nga mihi

Ange

Get [Outlook for Android](#)

From: Kayla Wilson <s9(2)(a)>
Sent: Thursday, April 16, 2026 1:45:11 pm
To: Intisar Muketar <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>
Cc: Nicole Kunzmann <s9(2)(a)>; Bronwyn Saunders <s9(2)(a)>; Fiona Weightman <s9(2)(a)>; Neil Hutton <s9(2)(a)>; Media <s9(2)(a)>; Bryan Dunne <s9(2)(a)>
Subject: CALM - Commission - introduction materials

Kia ora team,

Can I please commission the following materials for CALM. Some may already be being worked on/can be pulled out of existing materials.

out of scope

I think as the timeframe is tight, can we please focus on these three things, and have to the office by COP 21 April:

- draft PR and Q & A
- key messages
- initial media statement

CALM - DOC
Press release and Q and A Key messages • For both the PR and Key Messages please ensure that we are making this clear for the everyday person and what it means for them Initial media holding statement Stakeholder map (who needs to be informed about the PR, when they need to know, and who is responsible for doing so) – If no one please let me know Stakeholder engagement lines for the office and Minister An explainer of the changes since the reforms were announced (could be visual?)
Media strategy: Embargo plan (Min and DOC send out releases at same time) Do we want to share journalist/outlets?

Agree who speaks to what
Additional information that would be helpful: • Timeline/breakdown • An issues that have occurred throughout
OPQ prep



Kayla Wilson

Private Secretary – Conservation | Office of Hon Tama Potaka MP

Minister of Conservation | Minister for Māori Development
Minister for Māori Crown Relations | Minister for Whanau Ora

Associate Minister of Housing

s9(2)(a)

Email: s9(2)(a) | Website:
[<http://www.beehive.govt.nz/>]www.beehive.govt.nz

Private Bag 18041, Parliament Buildings, Wellington 6160, New Zealand

Please also send all e-mails to me to my colleague: **Nicole Kunzmann:**

s9(2)(a)

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Vic Cammell

From: Kayla Wilson
Sent: Friday, 8 May 2026 9:30 am
To: Meredith Lawry; Ange Bell; Morag McConville
Cc: Government Services; Sam Thomas; Dasha Leonova; Nicole Kunzmann
Subject: RE: Draft CAB First Reading speech and legislative statement

Thanks very much 😊

From: Meredith Lawry
Sent: Friday, 8 May 2026 9:28 am
To: Ange Bell ; Kayla Wilson ; Morag McConville
Cc: s9(2)(a) ; Government Services ; Sam Thomas ; Dasha Leonova ; Nicole Kunzmann
Subject: Re: Draft CAB First Reading speech and legislative statement

Hi Kayla,

Of course - here's the revised version of the legislative statement, the only changes are minor edits around the purpose.

Thanks,
Meredith

From: Ange Bell <s9(2)(a)>
Sent: Friday, May 8, 2026 8:39 AM
To: Kayla Wilson <s9(2)(a)>; Morag McConville <s9(2)(a)>
Cc: s9(2)(a) <s9(2)(a)>; Government Services <s9(2)(a)>; Meredith Lawry <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Dasha Leonova <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>
Subject: RE: Draft CAB First Reading speech and legislative statement

Sure can, thanks Kayla!

Angela Bell (she/her)
Policy Manager, Regulatory Systems
Policy and Regulatory Services
Te Papa Atawhai | Department of Conservation
Phone: s9(2)(a)

www.doc.govt.nz

Mon	Tues	Wed	Thurs	Fri
	✓		✓	✓

✓ = In the office;  = Working remotely

From: Kayla Wilson <s9(2)(a)>
Sent: Friday, 8 May 2026 8:12 am
To: Morag McConville <s9(2)(a)>
Cc: s9(2)(a); Government Services
 <s9(2)(a)>; Ange Bell <s9(2)(a)>; Meredith Lawry
 <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Dasha Leonova
 <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>
Subject: RE: Draft CAB First Reading speech and legislative statement

Mōrena,

The First reading for the CAB has been scheduled for *Tuesday, 12 May 2026 3:00 pm-4:00 pm*.

With the changes over the past weeks, can we please have the Legislative Statement reviewed and updated as soon as possible. Thanks all!

Nā,

Kayla

From: Morag McConville <s9(2)(a)>
Sent: Friday, 17 April 2026 4:16 pm
To: Kayla Wilson <s9(2)(a)>
Cc: s9(2)(a); Government Services
 <s9(2)(a)>; Ange Bell <s9(2)(a)>; Meredith Lawry
 <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Dasha Leonova
 <s9(2)(a)>
Subject: Draft CAB First Reading speech and legislative statement

Kia ora Kayla,

Please find attached the draft speech to support the first reading of the Conservation Amendment Bill and the supporting legislative statement.

We are sending this ahead of the other communications material next week to allow time to consider the speech and translate etc.

GS – these have been approved for sign out.

Ngā mihi

Morag

Morag McConville

Senior Policy Advisor, Policy and Regulatory Services

Department of Conservation | Te Papa Atawhai

s9(2)(a)

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