

Vic Cammell

From: Gayathiri Ganeshan
Sent: Thursday, 26 June 2025 12:57 pm
To: Kayla Wilson
Cc: Ruth Isaac; Sam Thomas; Eoin Moynihan; Amelia Smith; Nicole Kunzmann
Subject: RE: Memo and talking points for Cabinet on Monday
Attachments: 25-K-0016 - Cabinet paper talking points - Modernising conservation land management.docx; 25-K-0016 - Cabinet paper talking points - Modernising conservation land management.pdf

Kia ora Kayla,

Updated memo attached – main changes have been to the talking points as discussed this morning. We also made some minor wording changes in para 17.

Nāku, nā Gayathiri

From: Kayla Wilson <s9(2)(a)>
Sent: Wednesday, 25 June 2025 6:47 pm
To: Gayathiri Ganeshan <s9(2)(a)>
Cc: Ruth Isaac <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Eoin Moynihan <s9(2)(a)>; Amelia Smith <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>
Subject: Re: Memo and talking points for Cabinet on Monday

Thanks all, I will pass to Rose and come back with anything else tomorrow.

Nā,
Kayla

Get [Outlook for Android](#)

From: Gayathiri Ganeshan <s9(2)(a)>
Sent: Wednesday, June 25, 2025 6:39:44 PM
To: Kayla Wilson <s9(2)(a)>
Cc: Ruth Isaac <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Eoin Moynihan <s9(2)(a)>; Amelia Smith <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>
Subject: Memo and talking points for Cabinet on Monday

Kia ora Kayla,

Here's a memo and talking points for Cabinet on Monday. Let us know if you have any questions.

Nāku, nā Gayathiri

Gayathiri Ganeshan ([she/her](#))
Principal Policy Advisor
Regulatory Systems Policy
Te Papa Atawhai | Department of Conservation
Phone: s9(2)(a)

www.doc.govt.nz

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

Vic Cammell

From: Kayla Wilson <s9(2)(a)>
Sent: Wednesday, 2 July 2025 2:11 pm
To: Gayathiri Ganeshan; Eoin Moynihan; Sam Thomas; Amelia Smith
Cc: Ruth Isaac; Nicole Kunzmann
Subject: Minute attached - Modernising Conservation Land Management
Attachments: CAB-25-MIN-0213.01 Minute.pdf



Kayla Wilson

Private Secretary – Conservation | Office of Hon Tama Potaka MP

Minister of Conservation | Minister for Māori Development
Minister for Māori Crown Relations | Minister for Whānau Ora
Associate Minister of Housing

DDI: s9(2)(a)

Email: s9(2)(a)

| Website: www.beehive.govt.nz

Private Bag 18041, Parliament Buildings, Wellington 6160, New Zealand

Please also send all e-mails to me to my colleague: **Nicole Kunzmann:**

s9(2)(a)

Vic Cammell

From: Gayathiri Ganeshan
Sent: Monday, 14 July 2025 6:11 pm
To: Kayla Wilson
Cc: Ruth Isaac; Nicole Kunzmann; Ellen Legg; Doc PrivateSecs; Jasmine Evaroa; Intisar Muketar; Sam Harrison; James Johnson (Policy Manager); Sam Thomas; Angela Bell; Amelia Smith
Subject: RE: Commissioning - Modernising Conservation Land Management and Access Charging approvals press release and materials
Attachments: Communications pack - Access levy and MCLM.docx

Kia ora Kayla,

As requested, here is a comms pack with:

- Talking points
- Key messages
- Draft press release
- Reactive Q&As

out of scope

Nāku, nā Gayathiri

out of scope

out of scope

out of scope

out of scope

Released under the Official Information Act 1982

out of scope

Released under the Official Information Act 1982

Vic Cammell

From: Angela Bell
Sent: Tuesday, 29 July 2025 2:38 pm
To: Kayla Wilson; Amy Johnstone
Cc: Amelia Smith; Gayathiri Ganeshan; Jasmine Evaroa; Intisar Muketar; Sam Thomas; Ruth Isaac; Nicole Kunzmann; Ellen Legg; James Johnson (Policy Manager); Sia Aston; Fiona Weightman; Sam Harrison
Subject: RE: For Final Fact Check: Revised Comms Pack to support Bill & Access Charging Announcement

Kia ora Kayla.
A couple of things to check with you re the pending announcement

Announcing the purpose change

Just wanting to check in for absolute clarity here as we prep all our collateral to go alongside the announcement: **Have Ministers decided NOT to announce the purpose changes at all this week?** Or has it just been removed from the PR but will otherwise be low-key announced through supporting materials. If it's the former, we will need to both revisit the proactive release materials that MOC approved last week, and all of the supporting material around the announcements (including the letters to stakeholders etc) which currently reference the direction to change the purposes of the Act. This will take a little time, so would be good to know asap if we need to change our approach.
We definitely don't want to end up in a scenario where we are accidentally announcing things via our supporting material!

out of scope

Ngā mihi

Ange

Angela Bell [\(she/her\)](#)
Policy Manager, Regulatory Systems
Policy and Regulatory Services
Te Papa Atawhai | Department of Conservation
Phone: s9(2)(a)

www.doc.govt.nz



Mon	Tues	Wed	Thurs	Fri
	✓		✓	✓

✓ = In the office; = Working remotely

From: Kayla Wilson <s9(2)(a)>
Sent: Tuesday, 29 July 2025 1:52 pm
To: Amy Johnstone <s9(2)(a)>
Cc: Amelia Smith <s9(2)(a)>; Gayathiri Ganeshan <s9(2)(a)>; Jasmine Evaroa <s9(2)(a)>; Intisar Muketar <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Ruth Isaac <s9(2)(a)>; Angela Bell <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>; Ellen Legg <s9(2)(a)>; James Johnson (Policy Manager) <s9(2)(a)>; Sia Aston <s9(2)(a)>; Fiona Weightman <s9(2)(a)>; Sam Harrison <s9(2)(a)>
Subject: RE: For Final Fact Check: Revised Comms Pack to support Bill & Access Charging Announcement

Wonderful, thanks everyone for the great work – it looks super!

From: Amy Johnstone <s9(2)(a)>
Sent: Tuesday, 29 July 2025 1:50 PM
To: Kayla Wilson <s9(2)(a)>
Cc: Amelia Smith <s9(2)(a)>; Gayathiri Ganeshan <s9(2)(a)>; Jasmine Evaroa <s9(2)(a)>; Intisar Muketar <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Ruth Isaac <s9(2)(a)>; Angela Bell <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>; Ellen Legg <s9(2)(a)>; James Johnson (Policy Manager) <s9(2)(a)>; Sia Aston <s9(2)(a)>; Fiona Weightman <s9(2)(a)>; Sam Harrison <s9(2)(a)>
Subject: RE: For Final Fact Check: Revised Comms Pack to support Bill & Access Charging Announcement

Kia ora Kayla,

Please see the requested changes to the PR in red below. These have been seen by Ruth.

s9(2)(g)(i)

s9(2)(g)(i)

Media contact: Jared Nicoll s9(2)(a)

Hei kona mai,
Amy

Amy Johnstone (she/her)

Senior Policy Advisor | Kaitohutohu Matua - Kaupapahere
Conservation House, Wellington | Whare Kaupapa Atawhai

Phone: s9(2)(a)



From: Angela Bell <[REDACTED]>
Sent: Tuesday, 29 July 2025 9:59 am
To: Amy Johnstone <[REDACTED]>
Cc: Amelia Smith <[REDACTED]>; Gayathiri Ganeshan <[REDACTED]>; Jasmine Evaroa <[REDACTED]>; Intisar Muketar <[REDACTED]>; Sam Thomas <[REDACTED]>; Ruth Isaac <[REDACTED]>
Subject: FW: For Final Fact Check: Revised Comms Pack to support Bill & Access Charging Announcement

Amy, can you please coordinate the attached requested changes to the PR.

Angela Bell ([she/her](#))

Policy Manager, Regulatory Systems
Policy and Regulatory Services
Te Papa Atawhai | Department of Conservation
Phone: [REDACTED]

www.doc.govt.nz



Mon	Tues	Wed	Thurs	Fri
	✓		✓	✓

✓ = In the office; = Working remotely

From: Kayla Wilson <[REDACTED]>
Sent: Tuesday, 29 July 2025 9:07 am
To: James Johnson (Policy Manager) <[REDACTED]>; Angela Bell <[REDACTED]>; Ruth Isaac <[REDACTED]>; Sam Thomas <[REDACTED]>; Sia Aston <[REDACTED]>; Fiona Weightman <[REDACTED]>; Gayathiri Ganeshan <[REDACTED]>; Amelia Smith <[REDACTED]>; Jasmine Evaroa <[REDACTED]>; Intisar Muketar <[REDACTED]>; Sam Harrison <[REDACTED]>
Cc: Nicole Kunzmann <[REDACTED]>; Ellen Legg <[REDACTED]>
Subject: RE: For Final Fact Check: Revised Comms Pack to support Bill & Access Charging Announcement

Kia ora koutou,

We have been asked to make some further changes to the PR – please see the attached.

Can we have the update asap please and thank you.

Nā,
Kayla

From: James Johnson (Policy Manager) <[redacted]>
Sent: Friday, 25 July 2025 5:06 PM
To: Angela Bell <[redacted]>; Kayla Wilson <[redacted]>; Ruth Isaac <[redacted]>; Sam Thomas <[redacted]>; Sia Aston <[redacted]>; Fiona Weightman <[redacted]>; Gayathiri Ganeshan <[redacted]>; Amelia Smith <[redacted]>; Jasmine Evaroa <[redacted]>; Intisar Muketar <[redacted]>; Sam Harrison <[redacted]>
Cc: Nicole Kunzmann <[redacted]>; Ellen Legg <[redacted]>
Subject: RE: For Final Fact Check: Revised Comms Pack to support Bill & Access Charging Announcement

Yep, they're ok, figures are correct.

From: Angela Bell <[redacted]>
Sent: Friday, 25 July 2025 4:11 pm
To: Kayla Wilson <[redacted]>; Ruth Isaac <[redacted]>; James Johnson (Policy Manager) <[redacted]>; Sam Thomas <[redacted]>; Sia Aston <[redacted]>; Fiona Weightman <[redacted]>; Gayathiri Ganeshan <[redacted]>; Amelia Smith <[redacted]>; Jasmine Evaroa <[redacted]>; Intisar Muketar <[redacted]>; Sam Harrison <[redacted]>
Cc: Nicole Kunzmann <[redacted]>; Ellen Legg <[redacted]>
Subject: RE: For Final Fact Check: Revised Comms Pack to support Bill & Access Charging Announcement

out of scope [redacted]

Thanks
Ange

Angela Bell [\(she/her\)](#)
Policy Manager, Regulatory Systems
Policy and Regulatory Services
Te Papa Atawhai | Department of Conservation
Phone: [redacted]

www.doc.govt.nz



Mon	Tues	Wed	Thurs	Fri
	✓		✓	✓

✓ = In the office; = Working remotely

From: Kayla Wilson <[REDACTED]>
Sent: Friday, 25 July 2025 4:01 pm
To: Ruth Isaac <[REDACTED]>; Angela Bell <[REDACTED]>; James Johnson (Policy Manager) <[REDACTED]>; Sam Thomas <[REDACTED]>; Sia Aston <[REDACTED]>; Fiona Weightman <[REDACTED]>; Gayathiri Ganeshan <[REDACTED]>; Amelia Smith <[REDACTED]>; Jasmine Evaroa <[REDACTED]>; Intisar Muketar <[REDACTED]>; Sam Harrison <[REDACTED]>
Cc: Nicole Kunzmann <[REDACTED]>; Ellen Legg <[REDACTED]>
Subject: For Final Fact Check: Revised Comms Pack to support Bill & Access Charging Announcement

Kia ora team,

The standup is now scheduled for 12-1pm on Tuesday.

Final PR for fact checking please and thank you!

Nā,

Kayla

From: Ruth Isaac <[REDACTED]>
Sent: Friday, 25 July 2025 2:48 PM
To: Kayla Wilson <[REDACTED]>; Angela Bell <[REDACTED]>; James Johnson (Policy Manager) <[REDACTED]>; Sam Thomas <[REDACTED]>; Sia Aston <[REDACTED]>; Fiona Weightman <[REDACTED]>; Gayathiri Ganeshan <[REDACTED]>; Amelia Smith <[REDACTED]>; Jasmine Evaroa <[REDACTED]>; Intisar Muketar <[REDACTED]>; Sam Harrison <[REDACTED]>
Cc: Nicole Kunzmann <[REDACTED]>; Ellen Legg <[REDACTED]>
Subject: Re: Revised Comms Pack to support Bill & Access Charging Announcement

Thanks - exciting. Penny and I will attend, with Sam T.

Ngā mihi

Ruth

Ruth Isaac

[REDACTED]

From: Kayla Wilson <[REDACTED]>
Sent: Friday, July 25, 2025 2:39:33 pm
To: Angela Bell <[REDACTED]>; James Johnson (Policy Manager) <[REDACTED]>; Sam Thomas <[REDACTED]>; Ruth Isaac <[REDACTED]>; Sia Aston <[REDACTED]>; Fiona Weightman <[REDACTED]>; Gayathiri Ganeshan <[REDACTED]>; Amelia Smith <[REDACTED]>; Jasmine Evaroa <[REDACTED]>; Intisar Muketar <[REDACTED]>; Sam Harrison <[REDACTED]>
Cc: Nicole Kunzmann <[REDACTED]>; Ellen Legg <[REDACTED]>
Subject: Re: Revised Comms Pack to support Bill & Access Charging Announcement

Kia ora team,

Tentative schedule for the announcement:

Tuesday 8.00am -stand up in the Minister's office with supporting PR.

We have been asked:

- Do we have DOC banners that we can put up?
- SLT/DG attendance - is Penny or others available to attend in support?

From: Kayla Wilson <s9(2)(a)>
Sent: Thursday, July 24, 2025 4:50:00 pm
To: Angela Bell <s9(2)(a)>; James Johnson (Policy Manager) <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Ruth Isaac <s9(2)(a)>; Sia Aston <s9(2)(a)>; Fiona Weightman <s9(2)(a)>; Gayathiri Ganeshan <s9(2)(a)>; Amelia Smith <s9(2)(a)>; Jasmine Evaroa <s9(2)(a)>; Intisar Muketar <s9(2)(a)>; Sam Harrison <s9(2)(a)>
Cc: Nicole Kunzmann <s9(2)(a)>; Ellen Legg <s9(2)(a)>
Subject: RE: Revised Comms Pack to support Bill & Access Charging Announcement

Kia ora koutou,

Hot off the presses - conservation reform announcement will be on Tuesday – the office will continue to work through the detail of the announcement with the PMs Office.

Nā,
Kayla

From: Kayla Wilson
Sent: Wednesday, 23 July 2025 1:43 PM
To: Angela Bell <s9(2)(a)>; Sam Thomas <s9(2)(a)>
Cc: Ruth Isaac <s9(2)(a)>; Sia Aston <s9(2)(a)>; Fiona Weightman <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>; Ellen Legg <s9(2)(a)>
Subject: RE: Revised Comms Pack to support Bill & Access Charging Announcement

Kia ora team,

Just to update you: this announcement will still go ahead next week, but it will likely not be a Post-Cab announcement.

The Middle office is working with the PMs to determine attendance and to firm up the announcement. We have let the GS team who are putting together the Officials agenda for Monday know as well.

Nā,
Kayla

From: Angela Bell <s9(2)(a)>
Sent: Tuesday, 22 July 2025 6:34 PM
To: Kayla Wilson <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>; Ellen Legg <s9(2)(a)>
Cc: Ruth Isaac <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Sia Aston <s9(2)(a)>;

Fiona Weightman <[REDACTED]>

Subject: Revised Comms Pack to support Bill & Access Charging Announcement

Kia ora koutou,

Attached is the revised comms pack to support the Minister's announcement on the Conservation Law Reform and Access Charging next week. I understand you were keen to have a revised version tonight – please just be aware that there could still be a couple of further changes tomorrow.

Ngā mihi

Ange

Angela Bell ([she/her](#))

Policy Manager, Regulatory Systems

Policy and Regulatory Services

Te Papa Atawhai | Department of Conservation

Phone: [REDACTED]

www.doc.govt.nz



Mon	Tues	Wed	Thurs	Fri
	✓		✓	✓

✓ = In the office; = Working remotely

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination,

distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

Released under the Official Information Act 1982

Vic Cammell

From: Kayla Wilson <s9(2)(a)>
Sent: Friday, 1 August 2025 1:32 pm
To: Angela Bell; Ellen Legg
Cc: Rawiri Tamihana-Milne; Ruth Isaac; Ashleigh Moss Brown; Sam Thomas
Subject: RE: Revised proactive release material for MCLM & Access Charging

Kia ora Angela,

Thanks for getting in touch, you can proceed with the release as planned (i.e with those materials being released). Announcement will be about 1pm.

out of scope

Nā,
Kayla

From: Angela Bell <s9(2)(a)>
Sent: Friday, 1 August 2025 12:31 PM
To: Kayla Wilson <s9(2)(a)>; Ellen Legg <s9(2)(a)>
Cc: Rawiri Tamihana-Milne <s9(2)(a)>; Ruth Isaac <s9(2)(a)>; Ashleigh Moss Brown <s9(2)(a)>; Sam Thomas <s9(2)(a)>
Subject: Revised proactive release material for MCLM & Access Charging

Kia ora Kayla/Ellen,

Just closing the loop with you on the proactive release material to go up in support of the announcement tomorrow. The revised release packs are attached FYI, and these will be uploaded onto our website timed to coincide with the announcement.

The only additional redactions are in the CAB and ECO minutes (pages 31 and 34 of the MCLM pack). There are no further redactions required in the Cab paper or any of the other supporting documents.

For full transparency on things that mention the purpose in the release, there are a few references to the Government not considering changes to the purpose of the Conservation system, these appear in the:

- Conservation Land Management Planning RIS (page 52)
- Modernising Concession Framework RIS (page 92 & 109)
- Competitive Allocation of Conservation Concessions RIS (page 166).

We don't consider there are grounds to withhold this information, but I've included a snippet below of one of the comments for your context.

Assumption that objectives sought can be achieved within current scope of work

The Government is not considering changes to the purpose of the conservation system and the primacy of achieving conservation outcomes, compared to enabling other outcomes through conservation rules and processes (e.g. economic outcomes).

Other fundamental aspects of the conservation system that are not changing are the purposes for which PCL is held, and the requirement that any use of or activities on PCL must be consistent with those purposes. The proposals also do not involve any changes to how the effects of a proposed activity on PCL, or the use of PCL are assessed.

out of scope

Ngā mihi

Ange

Angela Bell ([she/her](#))

Policy Manager, Regulatory Systems

Policy and Regulatory Services

Te Papa Atawhai | Department of Conservation

Phone: s9(2)(a)

www.doc.govt.nz



Mon	Tues	Wed	Thurs	Fri
	✓		✓	✓

✓ = In the office; = Working remotely

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

Vic Cammell

From: Gayathiri Ganeshan <s9(2)(a)>
Sent: Monday, 25 August 2025 12:43 pm
To: Kayla Wilson
Cc: Ange Bell; Ruth Isaac; Sam Thomas; Ewan Delany; Peter Galvin; Ian Hicks; Nicole Kunzmann; Doc PrivateSecs; Government Services
Subject: RE: Draft Cabinet paper seeking remaining decisions for CALM Amendment Bill
Attachments: Draft Cabinet paper - Further policy decisions for CALM Amendment Bill.docx; Draft Cabinet paper - Further policy decisions for CALM Amendment Bill (tracked changes).docx; CRIS - Financial contribution for Treaty partner concession consultation - DRAFT FOR CIRCULATION.docx; RIS - Further decisions around competitive allocation of concessions - DRAFT FOR CIRCULATION.docx

Kia ora Kayla,

Thanks so much for those comments – please see attached an updated version of the Cabinet paper. I've also attached the two RISs.

out of scope



Let us know if you have any questions. We'll be starting agency consultation later this afternoon as well.

Nāku, nā Gayathiri

From: Kayla Wilson <s9(2)(a)>
Sent: Monday, 25 August 2025 8:24 am
To: Gayathiri Ganeshan <s9(2)(a)>
Cc: Angela Bell <s9(2)(a)>; Ruth Isaac <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Ewan Delany <s9(2)(a)>; Peter Galvin <s9(2)(a)>; Ian Hicks <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>; Doc PrivateSecs <s9(2)(a)>; Government Services <s9(2)(a)>
Subject: RE: Draft Cabinet paper seeking remaining decisions for CALM Amendment Bill

Mōrena team,

Minister has signed this off (I will get a e-signature version through later) – a few comments to consider in the paper.

One additional comment:

The purpose statement approach s9(2)(f)(ii) Is it possible to shift the tone e.g., about the number of declines and how a purpose statement is not needed, and instead draw more attention to the clauses and documents that would be amended under the proposed approach.

Once we get a clean version through, and the other attachments, we will get it out for consultation starting today.

Thanks!
Kayla

From: Gayathiri Ganeshan <[REDACTED]>
Sent: Friday, 22 August 2025 11:46 AM
To: Kayla Wilson <[REDACTED]>
Cc: Angela Bell <[REDACTED]>; Ruth Isaac <[REDACTED]>; Sam Thomas <[REDACTED]>; Ewan Delany <[REDACTED]>; Peter Galvin <[REDACTED]>; Ian Hicks <[REDACTED]>; Nicole Kunzmann <[REDACTED]>; Doc PrivateSecs <[REDACTED]>; Government Services <[REDACTED]>
Subject: Draft Cabinet paper seeking remaining decisions for CALM Amendment Bill

Kia ora Kayla,

Please see attached a draft Cabinet paper for the Conservation Acts (Land Management) Amendment Bill. The paper reflects the Minister's decisions on two briefings from last week (25-B-0334 and 25-B-0346) as well as comments he provided verbally on Monday.

out of scope

[REDACTED]

out of scope

[REDACTED]

GS, here's the docCM [link](#).

Nāku, nā Gayathiri

Gayathiri Ganeshan ([she/her](#))
Principal Policy Advisor
Regulatory Systems Policy
Te Papa Atawhai | Department of Conservation
Phone: [REDACTED]

www.doc.govt.nz



Department of
Conservation
Te Papa Atawhai

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

Vic Cammell

From: Peter Galvin <§9(2)(a)>
Sent: Wednesday, 1 October 2025 8:29 am
To: Kayla Wilson; Gayathiri Ganeshan; Sam Thomas; Ange Bell; Amelia Smith; Jinal Mehta
Cc: Nicole Kunzmann
Subject: RE: CALM - Cabinet paper - Update

Thanks Kayla – and a big and very heartfelt mihi to you all for staying the course through a very bumpy ride!

From: Kayla Wilson <§9(2)(a)>
Sent: Tuesday, 30 September 2025 11:45 am
To: Gayathiri Ganeshan <§9(2)(a)>; Sam Thomas <§9(2)(a)>; Ange Bell <§9(2)(a)>; Amelia Smith <§9(2)(a)>; Jinal Mehta <§9(2)(a)>
Cc: Peter Galvin <§9(2)(a)>; Nicole Kunzmann <§9(2)(a)>
Subject: RE: CALM - Cabinet paper - Update

Kia ora team CALM,

Please see attached - finals of minutes and paper, for your records.

These are also in CABNet.

Nā,
Kayla

From: Gayathiri Ganeshan <§9(2)(a)>
Sent: Thursday, 25 September 2025 9:47 am
To: Kayla Wilson <§9(2)(a)>; Sam Thomas <§9(2)(a)>; Ange Bell <§9(2)(a)>; Amelia Smith <§9(2)(a)>; Jinal Mehta <§9(2)(a)>
Cc: Peter Galvin <§9(2)(a)>; Nicole Kunzmann <§9(2)(a)>
Subject: RE: CALM - Cabinet paper - Update

Kia ora Kayla,

Here are the final typos/edits we have on the paper – clean and tracked change version (showing what we've changed since 9 am) attached. Let me know if you want a tracked change copy comparing to a different version of the Cabinet paper.

out of scope

Nāku, nā Gayathiri

From: Kayla Wilson <§9(2)(a)>
Sent: Thursday, 25 September 2025 9:09 am
To: Gayathiri Ganeshan <§9(2)(a)>; Sam Thomas <§9(2)(a)>; Ange Bell <§9(2)(a)>; Amelia Smith <§9(2)(a)>; Jinal Mehta <§9(2)(a)>
Cc: Peter Galvin <§9(2)(a)>; Nicole Kunzmann <§9(2)(a)>
Subject: Re: CALM - Cabinet paper - Update

Thanks all.

We are currently working with CAB office on updating the minute and recommendations first (making sure we have this right), and the paper will then follow.

Kayla Wilson

Private Secretary - Conservation

s9(2)(a)

From: Gayathiri Ganeshan <s9(2)(a)>
Sent: Thursday, September 25, 2025 9:07:01 AM
To: Kayla Wilson <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>; Amelia Smith <s9(2)(a)>; Jinal Mehta <s9(2)(a)>
Cc: Peter Galvin <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>
Subject: RE: CALM - Cabinet paper - Update

Kia ora Kayla,

Updated Cabinet paper is attached – we'll do a fast reread of a clean copy while you have a look at this.

Nāku, nā Gayathiri

From: Kayla Wilson <s9(2)(a)>
Sent: Wednesday, 24 September 2025 6:21 pm
To: Gayathiri Ganeshan <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>; Amelia Smith <s9(2)(a)>; Emma Hill <s9(2)(a)>
Cc: Peter Galvin <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>
Subject: RE: CALM - Cabinet paper - Update

Kia ora all,

Please see Cabinet paper with additions/updates particularly at paras out of scope, 49, and recs out of scope and 14.1.

Happy to discuss further. We are hoping to relodge the paper tomorrow for consideration at Cabinet, so I will need a new version asap tomorrow morning please.

Nā,
Kayla

From: Gayathiri Ganeshan <s9(2)(a)>
Sent: Thursday, 18 September 2025 9:28 AM
To: Kayla Wilson <s9(2)(a)>
Cc: Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>; Amelia Smith <s9(2)(a)>; Peter Galvin <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>; Emma Hill <s9(2)(a)>
Subject: RE: CALM - Cabinet paper - Update

Kia ora Kayla,

out of scope

Nāku, nā Gayathiri

From: Kayla Wilson <s9(2)(a)>

Sent: Thursday, 18 September 2025 8:41 am

To: Gayathiri Ganeshan <s9(2)(a)>

Cc: Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>; Amelia Smith <s9(2)(a)>; Peter Galvin <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>; Emma Hill <s9(2)(a)>

Subject: RE: CALM - Cabinet paper - Update

Kia ora team,

Please see the attached comments from the Minister. He has approved this for CBC.

Once these changes have been made, please send me a clean version of the paper, which I will provide to the Cabinet Office.

If this is by 10am that would be awesome, but a bit over if you need the time is fine.

Nā,
Kayla

From: Gayathiri Ganeshan <s9(2)(a)>

Sent: Tuesday, 16 September 2025 5:01 PM

To: Kayla Wilson <s9(2)(a)>

Cc: Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>; Amelia Smith <s9(2)(a)>; Peter Galvin <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>; Emma Hill <s9(2)(a)>

Subject: RE: CALM - Cabinet paper - Update

Kia ora Kayla,

Thanks – we've attached an updated version of the Cabinet paper with tracked changes.

Our main feedback relates to the content about section 6. We had been considering whether changes to section 6 were needed as part of the incisive/targeted approach to purpose changes but didn't go into detail about that in the Cabinet paper (or the advice leading up to the paper).

s9(2)(g)(i)

Section 6 is fundamental to the Act, s9(2)(h)

s9(2)(h)

The suggested changes in the attached version of the Cabinet paper deliver on the intent to introduce a sustainable development approach while mitigating the above risks.

If the Minister's intention is to fundamentally change the Department's purpose to be sustainable development instead of conservation as a primary function, a much longer timeframe would be required to get it right and manage the risks above. This is because it becomes a more fundamental review of conservation legislation.

We haven't had a chance to test with Crown Law the new purpose recommendation on section 6 but will do so tomorrow. We'll let you know if any further changes are required then.

s9(2)(h)

Nāku, nā Gayathiri

From: Kayla Wilson <s9(2)(a)>
Sent: Tuesday, 16 September 2025 3:36 pm
To: Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>; Emma Hill <s9(2)(a)>
Cc: Gayathiri Ganeshan <s9(2)(a)>; Amelia Smith <s9(2)(a)>; Peter Galvin <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>
Subject: CALM - Cabinet paper - Update

Kia ora team,

Please see an updated version of the CALM Cabinet paper, apologies changes aren't tracked.

See:

- Para 6
- Table insert at para 27
- Para 45
- Rec 15

If possible, we would like this back tonight so that the Minister can consider. Let me know once you have had a look whether this is achievable.

Kayla Wilson

Private Secretary – Conservation | Office of Hon Tama Potaka MP



Minister of Conservation | Minister for Māori Development
Minister for Māori Crown Relations | Minister for Whānau Ora
Associate Minister of Housing

s9(2)(a)

Email: s9(2)(a) | Website: www.beehive.govt.nz
Private Bag 18041, Parliament Buildings, Wellington 6160, New Zealand

Please also send all e-mails to me to my colleague: **Nicole Kunzmann:**

s9(2)(a)

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

Vic Cammell

From: Kayla Wilson <[REDACTED]>
Sent: Thursday, 25 September 2025 11:06 am
To: Gayathiri Ganeshan; Sam Thomas; Ange Bell; Amelia Smith; Jinal Mehta
Cc: Peter Galvin; Nicole Kunzmann
Subject: RE: CALM - Cabinet paper - Update
Attachments: CBC-25-MIN-0049 Minute.pdf

Kia ora koutou,

[REDACTED]
out of scope

Nā,
Kayla

From: Gayathiri Ganeshan <[REDACTED]>
Sent: Thursday, 25 September 2025 9:47 AM
To: Kayla Wilson <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>; Amelia Smith <[REDACTED]>; Jinal Mehta <[REDACTED]>
Cc: Peter Galvin <[REDACTED]>; Nicole Kunzmann <[REDACTED]>
Subject: RE: CALM - Cabinet paper - Update

Kia ora Kayla,

Here are the final typos/edits we have on the paper – clean and tracked change version (showing what we've changed since 9 am) attached. Let me know if you want a tracked change copy comparing to a different version of the Cabinet paper.

[REDACTED]
out of scope

Nāku, nā Gayathiri

From: Kayla Wilson <[REDACTED]>
Sent: Thursday, 25 September 2025 9:09 am
To: Gayathiri Ganeshan <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>; Amelia Smith <[REDACTED]>; Jinal Mehta <[REDACTED]>
Cc: Peter Galvin <[REDACTED]>; Nicole Kunzmann <[REDACTED]>
Subject: Re: CALM - Cabinet paper - Update

Thanks all.

We are currently working with CAB office on updating the minute and recommendations first (making sure we have this right), and the paper will then follow.

Kayla Wilson

Private Secretary - Conservation

s9(2)(a)

From: Gayathiri Ganeshan <s9(2)(a)>

Sent: Thursday, September 25, 2025 9:07:01 AM

To: Kayla Wilson <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>; Amelia Smith <s9(2)(a)>; Jinal Mehta <s9(2)(a)>

Cc: Peter Galvin <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>

Subject: RE: CALM - Cabinet paper - Update

Kia ora Kayla,

Updated Cabinet paper is attached – we'll do a fast reread of a clean copy while you have a look at this.

Nāku, nā Gayathiri

From: Kayla Wilson <s9(2)(a)>

Sent: Wednesday, 24 September 2025 6:21 pm

To: Gayathiri Ganeshan <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>; Amelia Smith <s9(2)(a)>; Emma Hill <s9(2)(a)>

Cc: Peter Galvin <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>

Subject: RE: CALM - Cabinet paper - Update

Kia ora all,

Please see Cabinet paper with additions/updates particularly at paras out of scope, 49, and recs out of scope and 14.1.

Happy to discuss further. We are hoping to relodge the paper tomorrow for consideration at Cabinet, so I will need a new version asap tomorrow morning please.

Nā,
Kayla

From: Gayathiri Ganeshan <s9(2)(a)>

Sent: Thursday, 18 September 2025 9:28 AM

To: Kayla Wilson <s9(2)(a)>

Cc: Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>; Amelia Smith <s9(2)(a)>; Peter Galvin <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>; Emma Hill <s9(2)(a)>

Subject: RE: CALM - Cabinet paper - Update

Kia ora Kayla,

out of scope

Nāku, nā Gayathiri

From: Kayla Wilson <s9(2)(a)>
Sent: Thursday, 18 September 2025 8:41 am
To: Gayathiri Ganeshan <s9(2)(a)>
Cc: Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>; Amelia Smith <s9(2)(a)>; Peter Galvin <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>; Emma Hill <s9(2)(a)>
Subject: RE: CALM - Cabinet paper - Update

Kia ora team,

Please see the attached comments from the Minister. He has approved this for CBC.

Once these changes have been made, please send me a clean version of the paper, which I will provide to the Cabinet Office.

If this is by 10am that would be awesome, but a bit over if you need the time is fine.

Nā,
Kayla

From: Gayathiri Ganeshan <s9(2)(a)>
Sent: Tuesday, 16 September 2025 5:01 PM
To: Kayla Wilson <s9(2)(a)>
Cc: Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>; Amelia Smith <s9(2)(a)>; Peter Galvin <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>; Emma Hill <s9(2)(a)>
Subject: RE: CALM - Cabinet paper - Update

Kia ora Kayla,

Thanks – we've attached an updated version of the Cabinet paper with tracked changes.

Our main feedback relates to the content about section 6. We had been considering whether changes to section 6 were needed as part of the incisive/targeted approach to purpose changes but didn't go into detail about that in the Cabinet paper (or the advice leading up to the paper).

s9(2)(g)(i)

Section 6 is fundamental to the Act, s9(2)(h)

s9(2)(h)

The suggested changes in the attached version of the Cabinet paper deliver on the intent to introduce a sustainable development approach while mitigating the above risks.

If the Minister's intention is to fundamentally change the Department's purpose to be sustainable development instead of conservation as a primary function, a much longer timeframe would be required to get it right and manage the risks above. This is because it becomes a more fundamental review of conservation legislation.

We haven't had a chance to test with Crown Law the new purpose recommendation on section 6 but will do so tomorrow. We'll let you know if any further changes are required then.

out of scope

Nāku, nā Gayathiri

From: Kayla Wilson <s9(2)(a)>

Sent: Tuesday, 16 September 2025 3:36 pm

To: Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>; Emma Hill <s9(2)(a)>

Cc: Gayathiri Ganeshan <s9(2)(a)>; Amelia Smith <s9(2)(a)>; Peter Galvin <s9(2)(a)>; Nicole Kunzmann <s9(2)(a)>

Subject: CALM - Cabinet paper - Update

Kia ora team,

Please see an updated version of the CALM Cabinet paper, apologies changes aren't tracked.

See:

- Para 6
- Table insert at para 27
- Para 45
- Rec 15

If possible, we would like this back tonight so that the Minister can consider. Let me know once you have had a look whether this is achievable.



Kayla Wilson

Private Secretary – Conservation | Office of Hon Tama Potaka MP

Minister of Conservation | Minister for Māori Development

Minister for Māori Crown Relations | Minister for Whānau Ora

Associate Minister of Housing

s9(2)(a)

Email: s9(2)(a)

| Website: www.beehive.govt.nz

Private Bag 18041, Parliament Buildings, Wellington 6160, New Zealand

Please also send all e-mails to me to my colleague: **Nicole Kunzmann:**

s9(2)(a)

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

Vic Cammell

From: Peter Galvin <[REDACTED]>
Sent: Thursday, 4 September 2025 4:33 pm
To: Kayla Wilson; Gayathiri Ganeshan
Cc: Sam Thomas; Ange Bell; Ian Hicks; Nicole Kunzmann; Doc PrivateSecs
Subject: RE: Feedback from Ministerial Consultation - Further policy decisions for the Conservation Acts (Land Management) Amendment Bill

FAB, Virgil. Well done, everyone and thanks for navigating this through Kayla.

From: Kayla Wilson <[REDACTED]>
Sent: Thursday, 4 September 2025 4:15 pm
To: Gayathiri Ganeshan <[REDACTED]>
Cc: Peter Galvin <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>; Ian Hicks <[REDACTED]>; Nicole Kunzmann <[REDACTED]>; Doc PrivateSecs <[REDACTED]>
Subject: RE: Feedback from Ministerial Consultation - Further policy decisions for the Conservation Acts (Land Management) Amendment Bill

The Consultation one is good to go. Approved new words.

out of scope

Thunderbirds are go!

From: Gayathiri Ganeshan <[REDACTED]>
Sent: Thursday, 4 September 2025 4:06 PM
To: Kayla Wilson <[REDACTED]>
Cc: Peter Galvin <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>; Ian Hicks <[REDACTED]>; Nicole Kunzmann <[REDACTED]>; Doc PrivateSecs <[REDACTED]>
Subject: RE: Feedback from Ministerial Consultation - Further policy decisions for the Conservation Acts (Land Management) Amendment Bill

Thanks Kayla. Two questions:

out of scope

Also re the purpose statement. We're not sure at this stage whether amendments to section 6 are also needed to reference development (rather than just recreation and tourism as at present), but are intending to specifically mention development in the new purpose provision for Part 3A – see para 45.1 which references “development” being allowed. It doesn't say “economic development” because the phrase commonly used in similar legislation is “development”. We can make this change in para 46 though:

46 I am also exploring changes to section 6, which sets out DOC's functions. My changes will amend and clarify the Conservation Act to clearly enable economic development on conservation land.

How does all that sound?

From: Kayla Wilson <[REDACTED]>
Sent: Thursday, 4 September 2025 3:47 pm
To: Gayathiri Ganeshan <[REDACTED]>
Cc: Peter Galvin <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>; Ian Hicks <[REDACTED]>; Nicole Kunzmann <[REDACTED]>; Doc PrivateSecs <[REDACTED]>
Subject: RE: Feedback from Ministerial Consultation - Further policy decisions for the Conservation Acts (Land Management) Amendment Bill

Changes from the Minister – then we can upload!

out of scope

I think the message re purpose statement may get some noise. Are we amending or clarifying the legislation to enable economic development to be considered within the Conservation Act and related legislation.

From: Gayathiri Ganeshan <[REDACTED]>
Sent: Thursday, 4 September 2025 1:40 PM
To: Kayla Wilson <[REDACTED]>
Cc: Peter Galvin <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>; Ian Hicks <[REDACTED]>; Nicole Kunzmann <[REDACTED]>; Doc PrivateSecs <[REDACTED]>
Subject: RE: Feedback from Ministerial Consultation - Further policy decisions for the Conservation Acts (Land Management) Amendment Bill

Kia ora Kayla,

out of scope

Nāku, nā Gayathiri

From: Kayla Wilson <[REDACTED]>

Sent: Thursday, 4 September 2025 1:23 pm

To: Gayathiri Ganeshan <[REDACTED]>

Cc: Peter Galvin <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>;
Ian Hicks <[REDACTED]>; Nicole Kunzmann <[REDACTED]>; Doc PrivateSecs
<[REDACTED]>

Subject: RE: Feedback from Ministerial Consultation - Further policy decisions for the Conservation Acts (Land Management) Amendment Bill

Kia ora.

out of scope

out of scope

Nā,
Kayla

From: Kayla Wilson

Sent: Thursday, 4 September 2025 9:01 AM

To: Gayathiri Ganeshan <[REDACTED]>

Cc: Peter Galvin <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>; Ian Hicks <[REDACTED]>; Nicole Kunzmann <[REDACTED]>; Doc PrivateSecs <[REDACTED]>

Subject: RE: Feedback from Ministerial Consultation - Further policy decisions for the Conservation Acts (Land Management) Amendment Bill

Mōrena,

No none yet – Rose following up with him.

Nā,
Kayla

From: Gayathiri Ganeshan <[REDACTED]>

Sent: Thursday, 4 September 2025 8:59 AM

To: Kayla Wilson <[REDACTED]>

Cc: Peter Galvin <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>; Ian Hicks <[REDACTED]>; Nicole Kunzmann <[REDACTED]>; Doc PrivateSecs <[REDACTED]>

Subject: RE: Feedback from Ministerial Consultation - Further policy decisions for the Conservation Acts (Land Management) Amendment Bill

Mōrena! Here is the updated Cabinet paper incorporating feedback we just got from Crown Law (see tracked changes). Any changes from the Minister?

From: Gayathiri Ganeshan

Sent: Wednesday, 3 September 2025 3:40 pm

To: Kayla Wilson <[REDACTED]>

Cc: Peter Galvin <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>; Ian Hicks <[REDACTED]>; Nicole Kunzmann <[REDACTED]>; Doc PrivateSecs <[REDACTED]>

Subject: RE: Feedback from Ministerial Consultation - Further policy decisions for the Conservation Acts (Land Management) Amendment Bill

And here is a freshly proofed copy of the Cabinet paper 😊 Let me know if you want a copy showing what's changed from the 1.30 pm version and this one!

From: Gayathiri Ganeshan <[REDACTED]>

Sent: Wednesday, 3 September 2025 1:27 pm

To: Kayla Wilson <[REDACTED]>

Cc: Peter Galvin <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>;

Ian Hicks <[REDACTED]>; Nicole Kunzmann <[REDACTED]>; Doc PrivateSecs <[REDACTED]>

Subject: RE: Feedback from Ministerial Consultation - Further policy decisions for the Conservation Acts (Land Management) Amendment Bill

Kia ora Kayla,

An updated version of the Cabinet paper is attached. I've also attached a tracked change copy showing what's changed since the consultation version.

out of scope

Nāku, nā Gayathiri

From: Kayla Wilson <[REDACTED]>

Sent: Wednesday, 3 September 2025 9:00 am

To: Gayathiri Ganeshan <[REDACTED]>; Ange Bell <[REDACTED]>; Sam Thomas <[REDACTED]>; Amelia Smith <[REDACTED]>; Jinal Mehta <[REDACTED]>

Cc: Peter Galvin <[REDACTED]>; Ian Hicks <[REDACTED]>; Nicole Kunzmann <[REDACTED]>

<[REDACTED]>; Doc PrivateSecs <[REDACTED]>

Subject: RE: Feedback from Ministerial Consultation - Further policy decisions for the Conservation Acts (Land Management) Amendment Bill

Thanks very much for the update 😊

From: Gayathiri Ganeshan <[REDACTED]>

Sent: Wednesday, 3 September 2025 8:52 AM

To: Kayla Wilson <[REDACTED]>; Ange Bell <[REDACTED]>; Sam Thomas <[REDACTED]>; Amelia Smith <[REDACTED]>; Jinal Mehta <[REDACTED]>

Cc: Peter Galvin <[REDACTED]>; Ian Hicks <[REDACTED]>; Nicole Kunzmann <[REDACTED]>

<[REDACTED]>; Doc PrivateSecs <[REDACTED]>

Subject: RE: Feedback from Ministerial Consultation - Further policy decisions for the Conservation Acts (Land Management) Amendment Bill

Thanks Kayla. We're aiming to get an updated Cabinet paper back to you after lunch – we got a decent amount of agency feedback that we're incorporating now.

From: Kayla Wilson <[REDACTED]>
Sent: Tuesday, 2 September 2025 4:47 pm
To: Ange Bell <[REDACTED]>; Sam Thomas <[REDACTED]>; Gayathiri Ganeshan <[REDACTED]>; Amelia Smith <[REDACTED]>; Jinal Mehta <[REDACTED]>
Cc: Peter Galvin <[REDACTED]>; Ian Hicks <[REDACTED]>; Nicole Kunzmann <[REDACTED]>; Doc PrivateSecs <[REDACTED]>
Subject: Re: Feedback from Ministerial Consultation - Further policy decisions for the Conservation Acts (Land Management) Amendment Bill

Kia ora team,

[REDACTED]
out of scope

Nā,
Kayla

Kayla Wilson

Private Secretary - Conservation

[REDACTED]

From: Ange Bell <[REDACTED]>
Sent: Tuesday, September 2, 2025 9:28:03 AM
To: Kayla Wilson <[REDACTED]>; Sam Thomas <[REDACTED]>; Gayathiri Ganeshan <[REDACTED]>; Amelia Smith <[REDACTED]>; Jinal Mehta <[REDACTED]>
Cc: Peter Galvin <[REDACTED]>; Ian Hicks <[REDACTED]>; Nicole Kunzmann <[REDACTED]>; Doc PrivateSecs <[REDACTED]>
Subject: RE: Feedback from Ministerial Consultation - Further policy decisions for the Conservation Acts (Land Management) Amendment Bill

Thanks Kayla.

Angela Bell ([she/her](#))

Policy Manager, Regulatory Systems

Policy and Regulatory Services

Te Papa Atawhai | Department of Conservation

Phone: [REDACTED]

www.doc.govt.nz



Mon	Tues	Wed	Thurs	Fri
	✓		✓	✓

✓ = In the office; = Working remotely

From: Kayla Wilson <Kayla.Wilson@parliament.govt.nz>
Sent: Tuesday, 2 September 2025 9:18 am
To: Sam Thomas <samthomas@doc.govt.nz>; Ange Bell <abell@doc.govt.nz>; Gayathiri Ganeshan <gganeshan@doc.govt.nz>; Amelia Smith <ajsmith@doc.govt.nz>

Cc: Peter Galvin <s9(2)(a)>; Ian Hicks <s9(2)(a)>; Nicole Kunzmann
<s9(2)(a)>; Doc PrivateSecs <s9(2)(a)>

Subject: Feedback from Ministerial Consultation - Further policy decisions for the Conservation Acts (Land Management) Amendment Bill

Kia ora koutou,

out of scope



Kayla Wilson

Private Secretary – Conservation | Office of Hon Tama Potaka MP

Minister of Conservation | Minister for Māori Development

Minister for Māori Crown Relations | Minister for Whānau Ora

Associate Minister of Housing

s9(2)(a)

Email: s9(2)(a) | Website: www.beehive.govt.nz

Private Bag 18041, Parliament Buildings, Wellington 6160, New Zealand

Please also send all e-mails to me to my colleague: **Nicole Kunzmann:**

s9(2)(a)

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

Caution - This message and accompanying data may contain information that is confidential or subject to legal privilege. If you are not the intended recipient you are notified that any use, dissemination, distribution or copying of this message or data is prohibited. If you received this email in error, please notify us immediately and erase all copies of the message and attachments. We apologise for the inconvenience. Thank you.

Released under the Official Information Act 1982

out of scope

Released under the Official Information Act 1982

out of scope

Released under the Official Information Act 1982

out of scope

From: Amelia Smith <[REDACTED]>
Sent: Tuesday, 23 September 2025 2:41 pm
To: Kayla Wilson <[REDACTED]>; Peter Galvin <[REDACTED]>; Sam Thomas <[REDACTED]>; Ange Bell <[REDACTED]>; Emma Hill <[REDACTED]>; Gayathiri Ganeshan <[REDACTED]>
Cc: Nicole Kunzmann <[REDACTED]>
Subject: RE: CBC - confirming recommendations

Kia ora Kayla,

In response to your first request on the purpose recommendation below:

- There are two aspects to the recommendation on section 6 – the ‘what’ (i.e. whether it is sustainable or economic development) and the ‘how’ (what weighting economic development is given in relation to conservation).
- The recommendation makes the ‘what’ very clear – that section 6 is to be amended to include economic development. [REDACTED]
- When it comes to the ‘how’ question - without the words “to the extent it is not inconsistent with conservation” the recommendation is silent on the weighting that economic development is to be given. [REDACTED]

[REDACTED] We would recommend the below approach, for reasons previously provided.

- If the recommendation remains as drafted (i.e. without the words “*to the extent it is not inconsistent with conservation*”), we would interpret it in line with the rest of the paper which is clear that conservation remains the primary purpose, and economic development is to be an explicit function in managing conservation land, but with a lower weighting.
- The effect this has is that, when relevant, economic development must be considered by DOC in carrying out its functions, including management planning and concession decisions. This isn’t clearly or explicitly provided for in the legislation currently, other than in relation to recreation and tourism. Economic development on conservation land would remain subject to the over-riding conservation purpose.
- s9(2)(h) [REDACTED]

We will send the response on the other request tomorrow.

Let us know if you need anything more.

Ngā mihi,

Amelia Smith
Principal Policy Advisor | Regulatory Systems Policy

From: Kayla Wilson <s9(2)(a)>
Sent: Tuesday, 23 September 2025 11:44 am
To: Amelia Smith <s9(2)(a)>; Peter Galvin <s9(2)(a)>; Sam Thomas <s9(2)(a)>; Ange Bell <s9(2)(a)>; Emma Hill <s9(2)(a)>; Gayathiri Ganeshan <s9(2)(a)>
Cc: Nicole Kunzmann <s9(2)(a)>
Subject: RE: CBC - confirming recommendations

Kia ora

Recommendation amendment:

Can we please have set out clearly what any particular issues are if the highlighted (the second part of the recommendation) was not to be included, other than Cabinet intent potentially being unclear.

out of scope

Thanks and happy to discuss,
Kayla