

## Item 1

**From:** [Steve Brightwell](#)  
**To:** [Stacey Wrenn](#); [Sarah Apperley](#)  
**Subject:** RE: could you plz send me the RAL cab paper? and is there a separate JM drawdown briefing?  
**Date:** Wednesday, 21 February 2024 8:47:03 am  
**Attachments:** [image001.png](#)  
[image002.jpg](#)

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Hi Stacey,

Yes the cheapest option estimate for Whakapapa only (minus Sky Waka and Knoll Ridge café) is \$<sup>9(2)(i), 9(2)(iv)</sup> but that relies on being able to construct a temporary road and then remediate it.

If you don't/can't build a road to allow bulldozer usage the minimum cost estimate is \$<sup>9(2)(i), 9(2)(iv)</sup>

Allowing for a 25% contingency brings both up to \$<sup>9(2)(i), 9(2)(iv)</sup> and \$<sup>9(2)(i), 9(2)(iv)</sup> respectively.

If we had to do Tūroa as well, we only have our earlier desk-top assessment so are looking at \$<sup>9(2)(i), 9(2)(iv)</sup>

So for All RAL assets

Lowest will be \$<sup>9(2)(i), 9(2)(iv)</sup> (Whakapapa road option including 25% contingency) + \$<sup>9(2)(i), 9(2)(iv)</sup> Tūroa = \$66M

Highest will be \$<sup>9(2)(i), 9(2)(iv)</sup> (Whakapapa without building road including 25% contingency) + \$<sup>9(2)(i), 9(2)(iv)</sup> Tūroa = \$<sup>9(2)(i), 9(2)(iv)</sup>

That was the range I suggested in the Cab paper (but rounded up \$<sup>9(2)(i), 9(2)(iv)</sup> and change to \$<sup>9(2)(i), 9(2)(iv)</sup>).

Happy for others to come up with a different analysis/calculation/range but suggest whatever number we use will only be indicative until we start doing the work (and finding things like buried diesel pipes!).

Hope this is helpful.

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**From:** Stacey Wrenn <[swrenn@doc.govt.nz](mailto:swrenn@doc.govt.nz)>

**Sent:** Tuesday, February 20, 2024 6:19 PM

**To:** Steve Brightwell <[sbrightwell@doc.govt.nz](mailto:sbrightwell@doc.govt.nz)>; Sarah Apperley <[sapperley@doc.govt.nz](mailto:sapperley@doc.govt.nz)>

**Subject:** RE: could you plz send me the RAL cab paper? and is there a separate JM drawdown briefing?

Hi guys,

Can I please test the range we are using? It looks like we are using the low and high estimates, but this isn't doesn't account for that being two methodologies (ie, doesn't form the range)? Why has 25% been added? If this is an appropriate contingency, could we say for the lower cost option, the range is \$<sup>9(2)(i), 9(2)(iv)</sup> (as per estimate) to \$<sup>9(2)(i), 9(2)(iv)</sup> (plus 25%), and for the higher cost option the range is \$<sup>9(2)(i), 9(2)(iv)</sup> to \$<sup>9(2)(i), 9(2)(iv)</sup>

Steve, I'm sending the status report to Ruth now, but I want to confirm the numbers in the morning before it goes to GS please, so I can wrap my head around this before we communicate the figures to the Minister.

Cheers,  
Stacey

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**From:** Steve Brightwell <[sbrightwell@doc.govt.nz](mailto:sbrightwell@doc.govt.nz)>

**Sent:** Tuesday, February 20, 2024 5:39 PM

**To:** Stacey Wrenn <[swrenn@doc.govt.nz](mailto:swrenn@doc.govt.nz)>

**Subject:** Fwd: could you plz send me the RAL cab paper? and is there a separate JM drawdown briefing?

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**From:** Steve Brightwell

**Sent:** Tuesday, February 20, 2024 3:51:17 PM

**To:** Sarah Apperley <[sapperley@doc.govt.nz](mailto:sapperley@doc.govt.nz)>

**Subject:** RE: could you plz send me the RAL cab paper? and is there a separate JM drawdown briefing?

Hi Sarah,

My understanding was that the manual versus mixed would result in more of the services being removed for an RAL clean up in one instance meaning there would be less associated services to clean up when the lodges were done.

In other words, it's do more pay more up front versus do more, pay more later to finish the job

I used the two Whakapapa figures as a starting point, inflated them by 25% as you suggested and then added a Tūroa range estimate of \$ [REDACTED] to get a range of \$ [REDACTED]

If Kevin wants to revise those numbers, we can do so before the Cab paper goes up but have a small window to work in.

Steve

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**From:** Kevin Martin <[kmartin@doc.govt.nz](mailto:kmartin@doc.govt.nz)>

**Sent:** Tuesday, February 20, 2024 3:17 PM

**To:** Sarah Apperley <[sapperley@doc.govt.nz](mailto:sapperley@doc.govt.nz)>; Stacey Wrenn <[swrenn@doc.govt.nz](mailto:swrenn@doc.govt.nz)>; James Johnson (Policy Manager) <[jamesjohnson@doc.govt.nz](mailto:jamesjohnson@doc.govt.nz)>

**Cc:** Steve Brightwell <[sbrightwell@doc.govt.nz](mailto:sbrightwell@doc.govt.nz)>; Kerrie Cole <[kcole@doc.govt.nz](mailto:kcole@doc.govt.nz)>; Jan Tait <[jtait@doc.govt.nz](mailto:jtait@doc.govt.nz)>; Martin Goodyear <[mgoodyear@doc.govt.nz](mailto:mgoodyear@doc.govt.nz)>

**Subject:** RE: could you plz send me the RAL cab paper? and is there a separate JM drawdown briefing?

Thanks for this – I'm not exactly clear on the difference between mixed and manual demolition and why such big cost variances? - mixed is \$ [REDACTED] and manual \$ [REDACTED]!

Big potential costs also for the ski lodges \$ [REDACTED] for mixed and \$ [REDACTED] for manual – which is around the other way \$ wise from the RAL infrastructure.

These are for Whakapapa – are there estimates for Turoa also?

Draft Cabinet paper has a range of \$ [REDACTED] - \$ [REDACTED] – how was that calculated?

We (finance) will need to discuss with our auditors & Treasury re the accounting treatment and if the liability is deemed to crystallise or not under different scenarios.

Kerrie, Jan & Martin - draft Cabinet paper attached FYI.

Thanks

Kevin

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**From:** Sarah Apperley <[sapperley@doc.govt.nz](mailto:sapperley@doc.govt.nz)>

**Sent:** Tuesday, February 20, 2024 1:31 PM

**To:** Stacey Wrenn <[swrenn@doc.govt.nz](mailto:swrenn@doc.govt.nz)>; Kevin Martin <[kmartin@doc.govt.nz](mailto:kmartin@doc.govt.nz)>; James Johnson (Policy Manager) <[jamesjohnson@doc.govt.nz](mailto:jamesjohnson@doc.govt.nz)>

**Cc:** Steve Brightwell <[sbrightwell@doc.govt.nz](mailto:sbrightwell@doc.govt.nz)>

**Subject:** RE: could you plz send me the RAL cab paper? and is there a separate JM drawdown briefing?

Hi Kevin and James.

Here are the report documents on the make good for your information

<https://doccm.doc.govt.nz/cwxv4/wcc/faces/wccdoc?dDocName=DOC-7563937>

<https://doccm.doc.govt.nz/cwxv4/wcc/faces/wccdoc?dDocName=DOC-7563934>

Any questions let me know

Thanks  
Sarah



**Sarah Apperley**

**Programme Manager** | Kaiwhakahaere Hōtaka

**Department of Conservation** | Te Papa Atawhai

Conservation House Wellington | Whare Kaupapa Atawhai

Level 3, 18 - 32 Manners St | PO Box 10 420, Wellington 6143

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**From:** Stacey Wrenn <[swrenn@doc.govt.nz](mailto:swrenn@doc.govt.nz)>

**Sent:** Monday, February 19, 2024 7:49 PM

**To:** Kevin Martin <[kmartin@doc.govt.nz](mailto:kmartin@doc.govt.nz)>; James Johnson (Policy Manager) <[jamesjohnson@doc.govt.nz](mailto:jamesjohnson@doc.govt.nz)>

**Cc:** Sarah Apperley <[sapperley@doc.govt.nz](mailto:sapperley@doc.govt.nz)>; Steve Brightwell <[sbrightwell@doc.govt.nz](mailto:sbrightwell@doc.govt.nz)>

**Subject:** RE: could you plz send me the RAL cab paper? and is there a separate JM drawdown briefing?

Hi James and Kevin,

I've attached the latest revision on the draft Cabinet paper I have, noting that MBIE have now incorporated agency feedback. This is the version I sent you last week James, I'll let you know when I get an updated one.

We are working with Josh Hercus from Robert Pigou's office. I'm meeting with MBIE tomorrow, so I can pass on any relevant updates.

Kevin – Sarah and Steve have been leading the estimates work and will be able to give you an update here. We should be briefing MOC on this soon.

Cheers,

Stacey

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**From:** Kevin Martin <[kmartin@doc.govt.nz](mailto:kmartin@doc.govt.nz)>

**Sent:** Monday, February 19, 2024 3:56 PM

**To:** James Johnson (Policy Manager) <[jamesjohnson@doc.govt.nz](mailto:jamesjohnson@doc.govt.nz)>; Stacey Wrenn <[swrenn@doc.govt.nz](mailto:swrenn@doc.govt.nz)>

**Subject:** RE: could you plz send me the RAL cab paper? and is there a separate JM drawdown briefing?

I'm not sure – @Stacey Wrenn do you know who at MBIE we're working with and have we had any updates from them.

I also heard that a revised costing for the make good has been received (or a range at least) – is there something we can get a copy of?

Thanks

Kevin

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**From:** James Johnson (Policy Manager) <[jamesjohnson@doc.govt.nz](mailto:jamesjohnson@doc.govt.nz)>

**Sent:** Monday, February 19, 2024 3:52 PM

**To:** Kevin Martin <[kmartin@doc.govt.nz](mailto:kmartin@doc.govt.nz)>

**Subject:** RE: could you plz send me the RAL cab paper? and is there a separate JM drawdown briefing?

Who from MBIE?

---

**From:** Kevin Martin <[kmartin@doc.govt.nz](mailto:kmartin@doc.govt.nz)>

**Sent:** Monday, February 19, 2024 3:50 PM

**To:** James Johnson (Policy Manager) <[jamesjohnson@doc.govt.nz](mailto:jamesjohnson@doc.govt.nz)>; Igor Milosevic <[imilosevic@doc.govt.nz](mailto:imilosevic@doc.govt.nz)>

**Subject:** RE: could you plz send me the RAL cab paper? and is there a separate JM drawdown briefing?

MBIE are doing the RAL Cabinet paper if that's the one you mean?

The JM drawdown is for the \$8.5m tagged contingency for DOC to make good on some of the infrastructure (from around when the Sky Waka was put in I believe).

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**From:** James Johnson (Policy Manager) <[jamesjohnson@doc.govt.nz](mailto:jamesjohnson@doc.govt.nz)>

**Sent:** Monday, February 19, 2024 3:46 PM

**To:** Kevin Martin <[kmartin@doc.govt.nz](mailto:kmartin@doc.govt.nz)>; Igor Milosevic <[imilosevic@doc.govt.nz](mailto:imilosevic@doc.govt.nz)>

**Subject:** could you plz send me the RAL cab paper? and is there a separate JM drawdown briefing?

**James Johnson**

9(2)(a)

Manager, Budget and Funding Policy

Department of Conservation | Te Papa Atawhai

**DOC logo horizontal long.**



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## Item 2

**From:** [Kevin Martin](#)  
**To:** [Steve Brightwell](#); [Stacey Wrenn](#); [Vicki Crosbie](#)  
**Cc:** [Rebecca Worthington](#); [James Johnson \(Policy Manager\)](#); [Tara Allardyce](#)  
**Subject:** RE: RAL Cabinet paper - advice for MOC  
**Date:** Thursday, 22 February 2024 11:31:13 am  
**Attachments:** [image001.png](#)

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Thanks Steve – that's helpful.

Numbers look a bit out – for low is \$ <sup>9(2)(i), 9(2)(f)(iv)</sup> + 25% = \$ <sup>9(2)(i), 9(2)(f)(iv)</sup> + \$ <sup>9(2)(i), 9(2)(f)(iv)</sup> = \$ <sup>9(2)(i), 9(2)(f)(iv)</sup> – only \$ <sup>9(2)(i), 9(2)(f)(iv)</sup> difference

But for high is \$ <sup>9(2)(i), 9(2)(f)(iv)</sup> + 25% = \$ <sup>9(2)(i), 9(2)(f)(iv)</sup> + \$ <sup>9(2)(i), 9(2)(f)(iv)</sup> = \$ <sup>9(2)(i), 9(2)(f)(iv)</sup> – which is \$ <sup>9(2)(i), 9(2)(f)(iv)</sup> difference.

Will need to split the \$ in the MBIE paper.

Should it be:

	Low	High
Turoa	<sup>9(2)(i), 9(2)(f)(iv)</sup>	
Whakapapa		
Total		

I won't need to discuss with the QS at this stage.

Thanks

Kevin

**Kevin Martin**  
Chief Financial Officer  
Organisation Support  
M: +<sup>9(2)(a)</sup>

[SEEMAIL]

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**From:** Steve Brightwell <[sbrightwell@doc.govt.nz](mailto:sbrightwell@doc.govt.nz)>  
**Sent:** Thursday, February 22, 2024 11:11 AM  
**To:** Stacey Wrenn <[swrenn@doc.govt.nz](mailto:swrenn@doc.govt.nz)>; Kevin Martin <[kmartin@doc.govt.nz](mailto:kmartin@doc.govt.nz)>; Vicki Crosbie <[vcrosbie@doc.govt.nz](mailto:vcrosbie@doc.govt.nz)>  
**Cc:** Rebecca Worthington <[rworthington@doc.govt.nz](mailto:rworthington@doc.govt.nz)>; James Johnson (Policy Manager) <[jamesjohnson@doc.govt.nz](mailto:jamesjohnson@doc.govt.nz)>; Tara Allardyce <[tallardyce@doc.govt.nz](mailto:tallardyce@doc.govt.nz)>  
**Subject:** RE: RAL Cabinet paper - advice for MOC

Hi Kevin,

I was just checking a couple of minor things with Sarah Apperley who commissioned the work before coming back to you.

The manual method is as it sounds – taking things apart by hand and flying them off using a helicopter.

The mixed method is to build a road, used heavy machinery for demo and truck material out, then remediate the road.

Manual is clearly the more expensive way of doing things.

For the mixed model, the quantity surveyors have assumed the road would be built as part of the RAL removal and would already be in place for the huts removals which would happen subsequent to the RAL removals.

So the mixed removal is more expensive for the RAL stuff (all roading costs included) and less expensive for the huts (no roading costs included).

Both methods excluded the Sky Waka and Knoll Ridge café which are assumed could continue to operate as a stand-alone tourism venture.

The QS undertook only limited assessment on site and their figures are high-level estimates. Given there were items they were unable to locate and almost certainly there will be things discovered we do not know about (ie a pipeline with 1500l of diesel was found at Tūroa when it was ruptured a fortnight ago, and un-mapped power cables were also discovered), we have allowed a 25% contingency.

We do not have any updated figures for Tūroa – in part because it has a buyer in the wings and is therefore more likely to continue as a going concern. As it is around half the size of Whakapapa and slightly less complex, it has been calculated at a bit less than half the cost of Whakapapa.

On this basis the “all of RAL” remediation range which we propose to update the Cab paper with is:

Lower - Whakapapa \$<sup>9(2)(b), 9(2)(c)</sup> + 25% + Tūroa \$<sup>9(2)(b), 9(2)(c)</sup> = \$<sup>9(2)(b), 9(2)(c)</sup>  
Higher – Whakapapa \$<sup>9(2)(b), 9(2)(c)</sup> + 25% + Tūroa \$<sup>9(2)(b), 9(2)(c)</sup> = \$<sup>9(2)(b), 9(2)(c)</sup>

Our previous desktop estimate for all of RAL including Sky Waka was \$47-88M.

Sarah is happy to set up a meeting with the QS consultants for you if you would like.

Ngā mihi

**Steve Brightwell**

Principal Advisor Operations Issues

Department of Conservation

WHAKATĀNE

9(2)(a)

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**From:** Stacey Wrenn <[swrenn@doc.govt.nz](mailto:swrenn@doc.govt.nz)>  
**Sent:** Thursday, February 22, 2024 10:07 AM  
**To:** Kevin Martin <[kmartin@doc.govt.nz](mailto:kmartin@doc.govt.nz)>; Vicki Crosbie <[vcrosbie@doc.govt.nz](mailto:vcrosbie@doc.govt.nz)>; Steve Brightwell <[sbrightwell@doc.govt.nz](mailto:sbrightwell@doc.govt.nz)>  
**Cc:** Rebecca Worthington <[rworthington@doc.govt.nz](mailto:rworthington@doc.govt.nz)>; James Johnson (Policy Manager) <[jamesjohnson@doc.govt.nz](mailto:jamesjohnson@doc.govt.nz)>; Tara Allardyce <[tallardyce@doc.govt.nz](mailto:tallardyce@doc.govt.nz)>  
**Subject:** Re: RAL Cabinet paper - advice for MOC

Thanks Kevin - Steve can you please advise Kevin on the costings.

Cheers,  
Stacey

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**From:** Kevin Martin <[kmartin@doc.govt.nz](mailto:kmartin@doc.govt.nz)>  
**Sent:** Thursday, February 22, 2024 9:41:33 AM  
**To:** Vicki Crosbie <[vcrosbie@doc.govt.nz](mailto:vcrosbie@doc.govt.nz)>; Steve Brightwell <[sbrightwell@doc.govt.nz](mailto:sbrightwell@doc.govt.nz)>; Stacey Wrenn <[swrenn@doc.govt.nz](mailto:swrenn@doc.govt.nz)>  
**Cc:** Rebecca Worthington <[rworthington@doc.govt.nz](mailto:rworthington@doc.govt.nz)>; James Johnson (Policy Manager) <[jamesjohnson@doc.govt.nz](mailto:jamesjohnson@doc.govt.nz)>; Tara Allardyce <[tallardyce@doc.govt.nz](mailto:tallardyce@doc.govt.nz)>  
**Subject:** RE: RAL Cabinet paper - advice for MOC

Thanks for the update.

Haven't had a response yet to my attached on the costings which looks like the \$ in the paper are still an estimate and doesn't have Turoa??

I've updated our auditors so we can work with them to confirm the accounting treatment as to whether the liability meets the criteria of a provision and needs to be recognised or not, and if so funding would need to be approved by Cabinet.

Expect to discuss with them today and the paper can be updated accordingly.

Regards

Kevin

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**From:** Vicki Crosbie <[vcrosbie@doc.govt.nz](mailto:vcrosbie@doc.govt.nz)>  
**Sent:** Thursday, February 22, 2024 8:28 AM

**To:** Steve Brightwell <[sbrightwell@doc.govt.nz](mailto:sbrightwell@doc.govt.nz)>; Stacey Wrenn <[swrenn@doc.govt.nz](mailto:swrenn@doc.govt.nz)>  
**Cc:** Rebecca Worthington <[rworthington@doc.govt.nz](mailto:rworthington@doc.govt.nz)>; James Johnson (Policy Manager) <[jamesjohnson@doc.govt.nz](mailto:jamesjohnson@doc.govt.nz)>; Kevin Martin <[kmartin@doc.govt.nz](mailto:kmartin@doc.govt.nz)>; Tara Allardyce <[tallardyce@doc.govt.nz](mailto:tallardyce@doc.govt.nz)>  
**Subject:** RE: RAL Cabinet paper - advice for MOC

Hi Steve and Stacey,

Happy to do the update on the Turo Concession process. I will need to check in with Lynette for some of the details about significant submitters, she is obviously in Hearings today and tomorrow, but I will reach out.

I understand that the memo to the MOC re being decision-maker went to his office yesterday. Expect a response next week?

Ngai mihi  
Vicki Crosbie  
National Permissions Advisor | kaitohutohu whakaaetanga a motu  
Department of Conservation | Te Papa Atawhai

9(2)(a)

---

**From:** Steve Brightwell <[sbrightwell@doc.govt.nz](mailto:sbrightwell@doc.govt.nz)>  
**Sent:** Thursday, February 22, 2024 8:24 AM  
**To:** Stacey Wrenn <[swrenn@doc.govt.nz](mailto:swrenn@doc.govt.nz)>; Vicki Crosbie <[vcrosbie@doc.govt.nz](mailto:vcrosbie@doc.govt.nz)>  
**Cc:** Rebecca Worthington <[rworthington@doc.govt.nz](mailto:rworthington@doc.govt.nz)>; James Johnson (Policy Manager) <[jamesjohnson@doc.govt.nz](mailto:jamesjohnson@doc.govt.nz)>; Kevin Martin <[kmartin@doc.govt.nz](mailto:kmartin@doc.govt.nz)>; Tara Allardyce <[tallardyce@doc.govt.nz](mailto:tallardyce@doc.govt.nz)>  
**Subject:** RE: RAL Cabinet paper - advice for MOC

Hi Stacey,  
Yes I can provide email advice on most of that.

Vicki – if you or Lynette can give me a summary of where we are at with the PTL concession that would be great.

It probably should note who the significant submitters are and who is notable by absence (e.g. Tūwharetoa, FMC, Forest and Bird).

Have we confirmed MOC is decision-maker?

Tara – 9(2)(h)

[Redacted content]

Steve



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**From:** Stacey Wrenn <[swrenn@doc.govt.nz](mailto:swrenn@doc.govt.nz)>

**Sent:** Wednesday, February 21, 2024 7:52 PM

**To:** Steve Brightwell <[sbrightwell@doc.govt.nz](mailto:sbrightwell@doc.govt.nz)>; Vicki Crosbie <[vcrosbie@doc.govt.nz](mailto:vcrosbie@doc.govt.nz)>

**Cc:** Rebecca Worthington <[rworthington@doc.govt.nz](mailto:rworthington@doc.govt.nz)>; James Johnson (Policy Manager) <[jamesjohnson@doc.govt.nz](mailto:jamesjohnson@doc.govt.nz)>; Kevin Martin <[kmartin@doc.govt.nz](mailto:kmartin@doc.govt.nz)>; Tara Allardyce <[tallardyce@doc.govt.nz](mailto:tallardyce@doc.govt.nz)>

**Subject:** RAL Cabinet paper - advice for MOC

Hi Vicki and Steve,

We need to provide MOC email advice on the draft Cab paper, attached. This needs to go to MOCO on Monday, so we need to do this by COP Friday so Ruth can review. Can you please do a first cut of the advice for me?

Tui asked us to cover:

- Out of Scope [REDACTED]
- [REDACTED]
- [REDACTED]
- The infrastructure removal reports – MOC will want to see them, which means we need covering advice about how we have calculated the range (and we will need to note that the figures in the report are a placeholder and have been updated as per the status report/our conversation today)
- Out of Scope [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Cheers,

Stacey

**Stacey Wrenn (she/her)**

Senior Manager, Regulatory Delivery

Whare Kaupapa Atawhai | Conservation House

Phone: +9(2)(a) [REDACTED]

[www.doc.govt.nz](http://www.doc.govt.nz)



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## Item 3

**From:** [Steve Brightwell](#)  
**To:** [Kevin Martin](#); [Stacey Wrenn](#)  
**Cc:** [James Johnson \(Policy Manager\)](#); [Sam Harrison](#)  
**Subject:** RE: DOC comments on Cab paper  
**Date:** Tuesday, 27 February 2024 3:53:52 pm  
**Attachments:** [image001.jpg](#)  
[image002.png](#)  
[RE RAL Cabinet paper - advice for MOC.msg](#)

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Hi Kevin,

Our estimates for managing mothballed ski-fields are very rough and based on the work we identified in a contingency planning exercise.

They include power which we know to be nearly \$<sup>9(2)(b)(ii)</sup> annually, de-icing, removing cabling where that is a better option, site security and a host of other actions.

One of the critical key actions is to secure several RAL staff who would have knowledge of the systems and maintenance requirements.

<sup>9(2)(i), 9(2)(f)(iv)</sup> for the first year for both fields represents about 25% of RAL's operational costs for a year in which it is open for business but that's about as much detail as we have.

As far as splitting Whakapapa and Tūroa we went with 2-thirds Whakapapa/1 third Tūroa due to the relative size and complexity of the two fields.

Assuming some de-cabling, removal of hazardous substances and streamlining of security and other on-going costs could be achieved we reduced the likely cost for subsequent years to \$<sup>9(2)(i), 9(2)(f)(iv)</sup> (with same split).

So 5 years caretaking of Whakapapa would come to \$<sup>9(2)(i), 9(2)(f)(iv)</sup> with Tūroa at \$<sup>9(2)(i), 9(2)(f)(iv)</sup> for a total \$<sup>9(2)(i), 9(2)(f)(iv)</sup>

These are the figures in the latest MBIE version of the CAB paper.

It is hard to know when we would need the money if the decision to stop funding is made in March.

If the liquidator has funds and can see a way to making returns for creditors by holding the concession and closing down the field(s) progressively, we won't need to step in straight away.

If, on the other hand, the liquidator/receivers depart abruptly we will need the money pronto.

I note you have said below that the "make good" would be \$<sup>9(2)(i), 9(2)(f)(iv)</sup> for Whakapapa and \$<sup>9(2)(i), 9(2)(f)(iv)</sup> for Tūroa, making a total \$<sup>9(2)(i), 9(2)(f)(iv)</sup>

This is at odds with the figures you gave me the other day (email attached) which I have used in the Cab paper which are \$<sup>9(2)(i), 9(2)(f)(iv)</sup>

<sup>9(2)(i), 9(2)(f)(iv)</sup>

Ngā mihi

Steve

---

**From:** Kevin Martin <[kmartin@doc.govt.nz](mailto:kmartin@doc.govt.nz)>

**Sent:** Tuesday, February 27, 2024 3:24 PM

**To:** Steve Brightwell <[sbrightwell@doc.govt.nz](mailto:sbrightwell@doc.govt.nz)>; Stacey Wrenn <[swrenn@doc.govt.nz](mailto:swrenn@doc.govt.nz)>

**Cc:** James Johnson (Policy Manager) <[jamesjohnson@doc.govt.nz](mailto:jamesjohnson@doc.govt.nz)>; Sam Harrison <[samharrison@doc.govt.nz](mailto:samharrison@doc.govt.nz)>

**Subject:** FW: DOC comments on Cab paper

Hi Steve & Stacey

Per below we need to do a template again for approval from MoF to consider an out of cycle budget bid if RAL liquidates and no operators appointed for either ski field.

Am looking at updating the last template which is in the attached email - the estimated cost for

DOC to maintain ski infrastructure looks to be \$9(2)(i) – is this still the estimate (and any workings available for it)?

Would we need some of that funding this year (from April?) if neither ski field operates?

Cheers

Kevin

**Kevin Martin**  
Chief Financial Officer  
Organisation Support  
M: +9(2)(a)

[SEEMAIL]

**From:** Kevin Martin

**Sent:** Tuesday, February 27, 2024 2:01 PM

**To:** Sam Harrison <[samharrison@doc.govt.nz](mailto:samharrison@doc.govt.nz)>; James Johnson (Policy Manager) <[jamesjohnson@doc.govt.nz](mailto:jamesjohnson@doc.govt.nz)>

**Subject:** RE: DOC comments on Cab paper

Thanks Sam

9(2)(g)(i)

[REDACTED]

Cheers

Kevin

**From:** Sam Harrison <[samharrison@doc.govt.nz](mailto:samharrison@doc.govt.nz)>

**Sent:** Tuesday, February 27, 2024 1:23 PM

**To:** Kevin Martin <[kmartin@doc.govt.nz](mailto:kmartin@doc.govt.nz)>

**Subject:** RE: DOC comments on Cab paper

Was someone in your team thinking about the financial recs? I have drafted the following for Option 1 (no further support):

1.1 Agree to provide DOC with \$<sup>9(2)(i), 9(2)(f)(iv)</sup> to cover the 'make good' contingent liability related to the decommissioning of RAL's infrastructure at Tūroa (\$<sup>9(2)(i), 9(2)(f)(iv)</sup> and Whakapapa (\$<sup>9(2)(i), 9(2)(f)(iv)</sup>

Do we need any recs for Option 2 (provide additional government support for Whakapapa with the intention of operating for a further five years)?

I can draft the Cabinet paper content.

Nā

**Sam Harrison**

Senior Policy Advisor | Kaitohutohu Matua

Budget and Funding Policy

Policy and Regulatory Services

Department of Conservation | Te Papa Atawhai

Mobile <sup>9(2)(a)</sup>

Email: [samharrison@doc.govt.nz](mailto:samharrison@doc.govt.nz)

**Conservation House Wellington | Whare Kaupapa Atawhai**

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**DOC logo horizontal long.**



**From:** Kevin Martin <[kmartin@doc.govt.nz](mailto:kmartin@doc.govt.nz)>

**Sent:** Tuesday, February 27, 2024 1:21 PM

**To:** Sam Harrison <[samharrison@doc.govt.nz](mailto:samharrison@doc.govt.nz)>

**Subject:** RE: DOC comments on Cab paper

Thanks Sam – is there anything further required from me at this stage? – e.g. is someone adding further context into the body of the paper for the decommissioning liability, along with then the financial recs?

Note the range for the make good is <sup>9(2)(i), 9(2)(f)(iv)</sup>

Cheers

Kevin

**Kevin Martin**

Chief Financial Officer

Organisation Support

M: +<sup>9(2)(a)</sup>

[SEEMAIL]

**From:** Sam Harrison <[samharrison@doc.govt.nz](mailto:samharrison@doc.govt.nz)>

**Sent:** Tuesday, February 27, 2024 12:57 PM

**To:** Kevin Martin <[kmartin@doc.govt.nz](mailto:kmartin@doc.govt.nz)>

**Subject:** FW: DOC comments on Cab paper

**Sam Harrison**

Senior Policy Advisor | Kaitohutohu Matua

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**From:** Stacey Wrenn <[swrenn@doc.govt.nz](mailto:swrenn@doc.govt.nz)>

**Sent:** Tuesday, February 27, 2024 12:43 PM

**To:** Josh Hercus <[Josh.Hercus@mbie.govt.nz](mailto:Josh.Hercus@mbie.govt.nz)>

**Cc:** Steve Brightwell <[sbrightwell@doc.govt.nz](mailto:sbrightwell@doc.govt.nz)>; Sam Harrison <[samharrison@doc.govt.nz](mailto:samharrison@doc.govt.nz)>;  
James Johnson (Policy Manager) <[jamesjohnson@doc.govt.nz](mailto:jamesjohnson@doc.govt.nz)>

**Subject:** DOC comments on Cab paper

Hi Josh,

Out of Scope

[Redacted content]

Cheers,

Stacey

**Stacey Wrenn (she/her)**

Senior Manager, Regulatory Delivery

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Phone: 9(2)(a)

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